

Date: September 08, 2021

To

BSE Limited The National Stock Exchange of India Limited

P J Towers, "Exchange Plaza",

Dalal Street, Bandra – Kurla Complex,

Mumbai – 400 001 Bandra (E), Mumbai – 400 051

Scrip Code: 541450 Scrip Code: ADANIGREEN

Dear Sir,

Sub: Intimation of Analysts / Institutional Investors Meeting - Presentation

Dear Sir,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in furtherance to Company's intimation dated August 06, 2021, the presentation for the ESG Corporate day is enclosed herewith and also being uploaded on website of the Company www.adanigreenenergy.com.

You are requested to take the same on your records.

Thanking You

Yours Faithfully,

For, Adani Green Energy Limited

Pragnes Digitally signed by Pragnesh Darji Date: 2021.09.08 10:08:10 +05'30'

Pragnesh Darji

Company Secretary





Adani Green Energy Limited

Investor Presentation - ESG Focus

Sep 2021

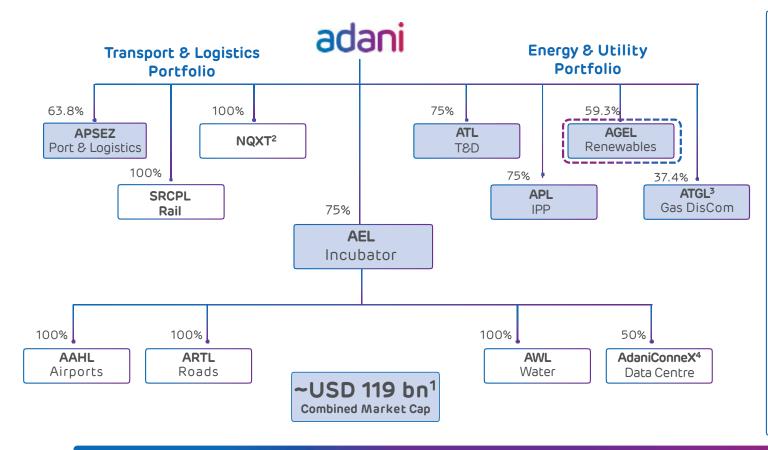
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Adani Group: A world class infrastructure & utility portfolio





Adani

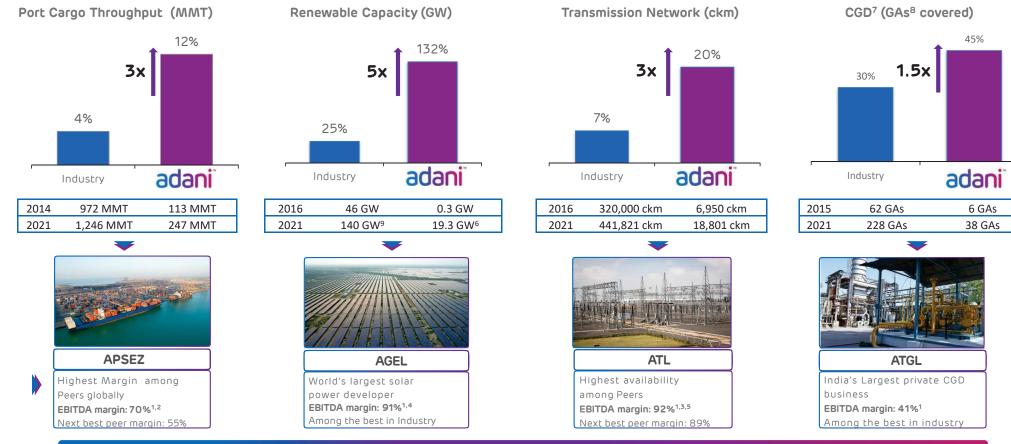
- Marked shift from B2B to B2C businesses –
 - ATGL Gas distribution network to serve key geographies across India
 - AEML Electricity distribution network that powers the financial capital of India
 - Adani Airports To operate, manage and develop eight airports in the country
- Locked in Growth -
 - Transport & Logistics -Airports and Roads
 - Energy & Utility –
 Water and
 Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group.

1. As on Aug 31, 2021, USD/INR - 73 | Note - Percentages denote promoter holding & Light blue color represent public traded listed verticals 2. NQXT - North Queensland Export Terminal | 3. ATGL - Adami Total Gas Ltd | 4. Data center, JV with EdgeConneX

Adani Group: Decades long track record of industry best growth rates across sectors





Transformative model driving scale, growth and free cashflow

Note: 1 Data for FY21; 2 Margin for ports business only, Excludes forex gains/losses; 3 EBITDA = PBT + Depreciation + Net Finance Costs – Other Income; 4 EBITDA Margin represents EBITDA earned from power supply 5.

Operating EBITDA margin of transmission business only, does not include distribution business. 6. Contracted & awarded capacity 7. CGD – City Gas distribution 8. GAs - Geographical Areas - Including JV | Industry data is from market intelligence 9. This includes 17GW of renewable capacity where PPA has been signed and the capacity is under various stages of implementation and 29GW of capacity where PPA is yet to be signed'

Adani Group: Repeatable, robust & proven transformative model of investment



Phase

Development



Operations



Post Operations

Capital Mgmt

Activity · Analysis & market

Origination

- intelligence Viability analysis
- · Strategic value

Site Development

- · Site acquisition
- · Concessions and regulatory agreements
- · Investment case development

Construction

- Engineering & design · Sourcing & quality levels
- Equity & debt funding at project

· Life cycle O&M planning

Operation

- Asset Management plan
- · Redesigning the capital **structure** of assets
- · Operational phase funding consistent with asset life

India's Largest Commercial Port Performance (at Mundra)

Highest Margin amona Peers

Longest Private HVDC Line in Asia

(Mundra – Mohindergarh)

Highest line availability

648 MW Ultra Mega Solar Power Plant

(at Kamuthi, Tamil Nadu)

Constructed and Commissioned in nine months

Energy Network Operation Center (ENOC)



Centralized continuous monitoring of solar and wind plants across India on a single cloud based platform



Revolving project finance facility of \$1.35Bn at AGEL - fully funded project pipeline

First ever GMTN1 of USD 2Bn by an energy utility player in India - an SLB² in line with COP26 goals - at AEML

Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so

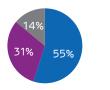








Debt structure moving from PSU banks to Bonds





30%



March 2021

PSU • Pvt. Banks • Bonds

1. GMTN - Global Medium Term Notes 2. SLB - Sustainability Linked Bonds

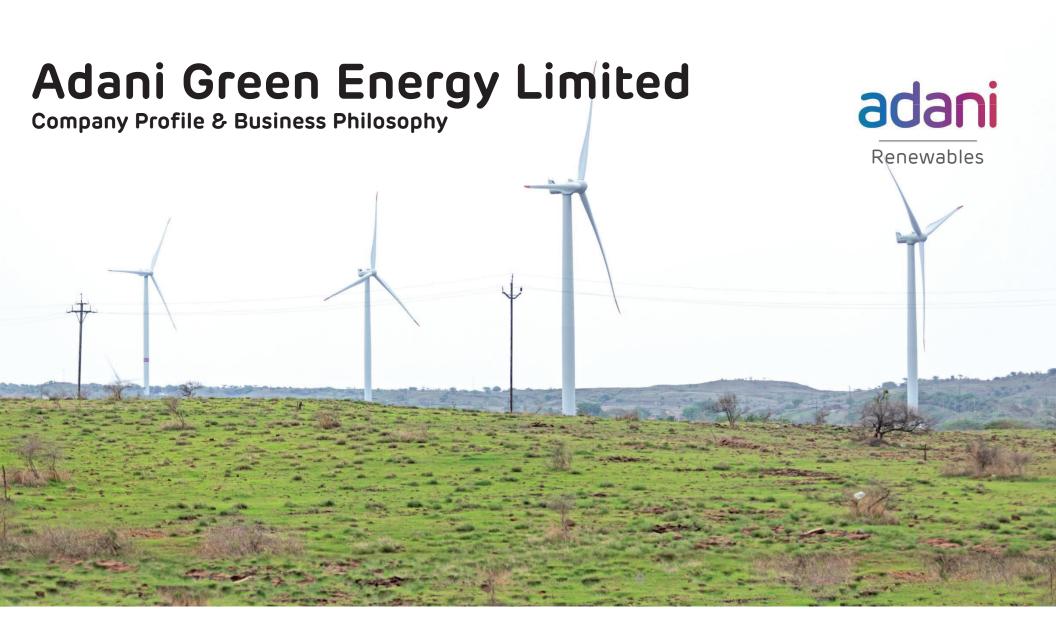
AGEL: Replicating Group's Simple yet Transformational Business Model



Secure Sites & Connectivity Resource Assessment **Construction Readiness** 200,000 acres ~ 31 GW potential Geotechnical studies Development 85+ Wind data locations and detailed design planning, Resource rich Sites in strategic locations Solar resource assessment completed simulations completed 100% Contracted Capacity 1 Technology enabled O&M Industry leading EBITDA margin **ENOC** 91%³ Fixed tariff Operations Analytics driven O&M with AI based technology PPA life: 25 years Tariff profile Sweat assets to its fullest (Highest Generation) + to maximize generation and perform predictive Average Portfolio tariff: INR 3.13/unit 2 Lowest Operating Costs = Highest EBITDA per MW maintenance Investment Grade (IG) Ratings **Efficient Capital Management Fully Funded Growth** US\$ 1.35bn Value Creation First IG rated Issuance Access to International markets Revolving construction facility from international banks to fully fund under construction pipeline Diversified sources of funding At OPCO level Elongated maturities up to 20 years US\$ 750 mn - 4.7x Oversubscription Broaden capital pools - 144A, REG S, REG D, Indian bond markets HoldCo green bonds to meet Equity needs at SPVs

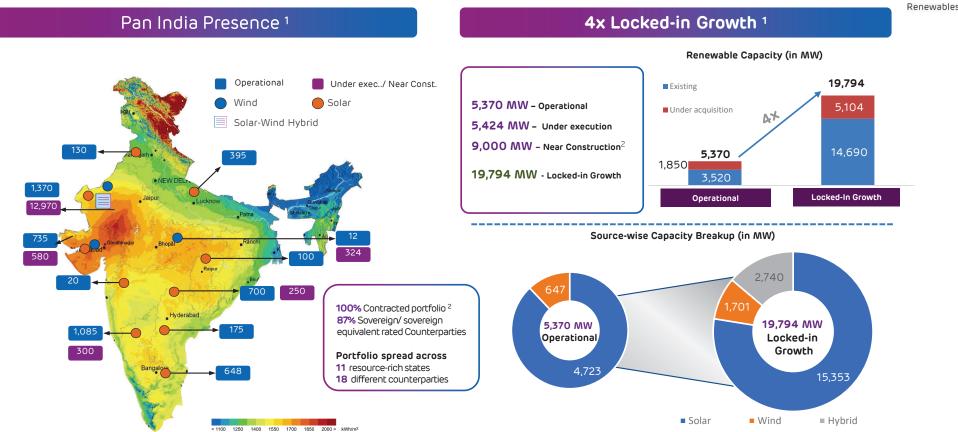
World's largest solar power developer 4, well positioned for industry leading growth

- 1. Excluding a small merchant solar capacity of 50 MW $\,$
- 2. Average tariff for locked-in growth of 19.8 GW
- 3. EBITDA margin from power supply in FY21
- 4. As per ranking by Mercom Capital



AGEL: Transformational Renewable Company





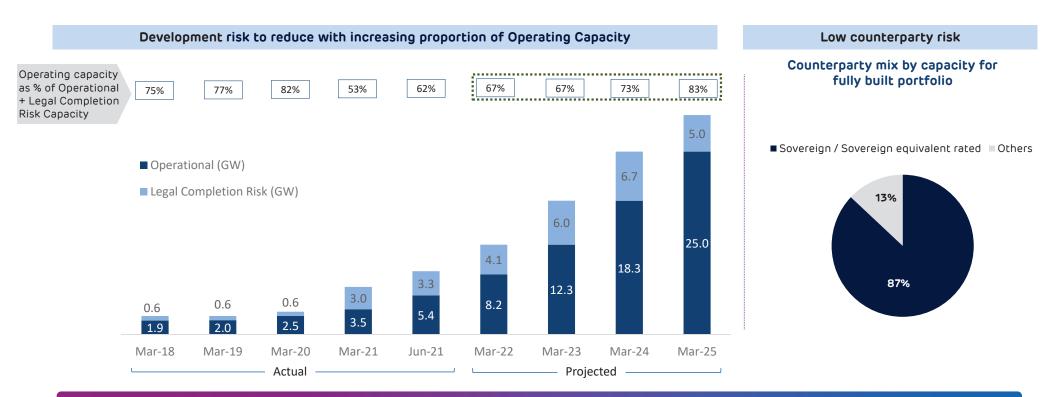
Ranked as Largest Solar Power Developer in the World by US based MERCOM Capital

- 1. The capacities include (i) SB Energy's 5 GW portfolio which is under acquisition (Operational: 1,700 MW, Under-execution: 2,554 MW, 700 MW const. pipeline) (ii) 150 MW operational wind assets under acquisition from lnox
- 2. Letter of Award received and PPA to be signed
- 3. Excluding a small merchant solar capacity of 50 MW

AGEL: Majority Operating Portfolio by 2022 reducing Development Risk



Assets contracted under 25 year PPA, 87% of capacity contracted to sovereign / sovereign equivalent rated counterparties



High quality portfolio with low development & counterparty risk

Note

The capacities shown in the diagram include SB Energy assets which are under acquisition

'Legal Completion Risk' includes under construction projects which are projected to be commissioned within next 12 months



Project Development Excellence

De-risked project pipeline through Advance resource estimation, design & supply chain planning

Origination

Development

Construction

85+ Wind data locations under active assessment

2,00,000+ acres of resource rich land identified across India

Relentless focus on design optimization to drive Cost Efficiency Land tied-up for entire project pipeline

Stage-I connectivity
Approval for
Prospective Land is
already obtained

Evacuation for 100% of the sites under execution

Centre of Excellence
- Project
Management &
Control Group
(PMCG) ensuring
Engineering
excellence

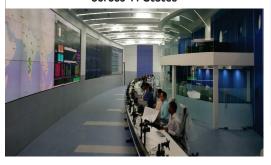
20,000+ Vendor Base across India to ensure efficient supply chain management

Rich Experience of execution over 320+ sites across India

08M Excellence

Predictive Analytics leading to cost efficient O&M and high performance

World-class Energy Network Operations
Centre connected to Solar & Wind plants
across 11 States



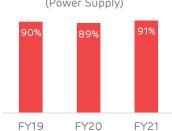
Renewable plants feed millions of datapoints which are processed, enabling informed decision making, resulting in:

- Reduced mean time to repair (MTTR) & Optimized mean time between failure (MTBF)
- ✓ Improved plant availability leading to increased electricity generation
- ✓ Targeted maintenance leading to lower O&M costs





EBITDA Margin (Power Supply)



Driving value through advance de-risking of project pipeline & analytics driven O&M



AGEL: Robust ESG Assurance Framework





Ranked 3rd best in Indian Electric Utility sector ESG benchmarking of DJSI-SP Global & MSCI assigned ESG Rating of 'A'

Renewable **Guiding principles** Sustainable Development **United Nations Global SBTi** Compact Goals Disclosure Standards **TCFD GRI Standards** CDP disclosure Policy Structure Focus Area - UNSDG Biodiversity Policy - Energy & Emissions as part of IMS policy - Role in climate Action through de-- Water Stewardship Commitment carbonization of Grid - Responsible Consumption and - Guidelines on Human Rights Production Corporate Social Responsibility Policy - Safety & well-being - Occupational Health & Safety as part of IMS Policy - Quality Education Board Diversity - Sustainable cities & communities Code of Conduct G - Related Party Transaction Policy

Our Commitment

- To be in Top 10 companies of the world in ESG benchmarking of electric utility sector by 2025
- To become Single-use-Plastic-Free (SuPF) company by 2024
- To become Zero-Waste-to-Landfill (ZWL) company by 2025
- Committed to Health and Safety of workforce with Zero Harm and Zero Leak objective
- Inclusive growth by sustaining communities to ensure social license to operate

AGEL – Environmental Philosophy



Awareness

Carbon Emission Reduction

- Supporting low carbon Economy
- Improving Carbon Efficiency
- Supporting newer and more efficient renewable technologies

Natural Resource Conservation

- Reduce freshwater withdrawal and water conservation initiatives
- Land use and cover management
- Circular Economy

Biodiversity Management

- Biodiversity Management Plan
- Green landscaping at operating locations
- Use of barren/ non-cultivated land for plant development

Readiness

Alignment

- 25 GW renewable target by 2025
- Improving energy efficiency with Energy Network Operation Center
- Early adoption of new and efficient technologies such as bifacial modules/ trackers
- Single Use Plastic free sites by 2024
- Zero waste to landfill by 2025
- Net-Water neutrality for plant

- capacity >200 MW by 2025

- Disclosure on Climate Change of Carbon Disclosure Project (CDP)
- Contributing to UN SDG 7 &
- DJSI Corporate Sustainability Assessment
- Committed to SBTi

- DJSI Corporate Sustainability Assessment
- Supporting TCFD recommendations
- GRI Standards

- Critical Habitat Assessment, Bird & Bat Monitoring & various Environment studies at project development stage
- Implementation of initiatives identified through above studies
- Environment Social Impact Assessment as per IFC Performance Standards
- India Business & Biodiversity Initiative (IBBI)
- DJSI Corporate Sustainability Assessment
- Signatory to IBBI
- GRI Standards

GRI Standards

AGEL- Social philosophy



United Nations Sustainable Development Goals 2030







































Key Focus Areas









Our Key Social Initiatives mapped to UNSDG

Education 4. Quality Education	Gujarat	 Enhancing quality of education through adoption of government primary schools
Health 3. Good Health & Well Being	Rajasthan & other Locations	 Winterwear distribution to underprivileged children, distribution of sports material to schools, COVID relief activities, improving health/ sanitization etc
Livelihood 8. Decent Work & Economic Growth	Multiple Locations	 Opportunities given to local talent Inclusive growth of employees / workers along with the organization

Ecology 7. Affordable and Clean Energy	Multiple Locations	 Current average portfolio tariff of Rs. 3.13 per unit much lower than APPC of Rs. 3.85 per unit
13. Climate Action		- 25 GW renewable capacity targeted by 2025

- Barren/Non-cultivated land used for plants preventing impact on farmers' livelihood
- Critical Habitat Assessment, Bird & Bat Monitoring & various Environment studies at project development stage

Sustainable Innovation

15. Life on Land

9. Industry, Innovation & Infrastructure 11. Sustainable Cities & Communities

Multiple Locations

- Cost efficient operation through ENOC

- NIL lost time injury frequency rate in FY21

- Development of semi-automatic module cleaning system to reduce water usage by 46%
- Installation of solar street lights in villages

Responsible Consumption & Production

- 12. Responsible Consumption & Production
- 14. Life below Water

Tamil Nadu

- Use of Single-use-plastic reduced to 'zero' from both supply chain and internal operation at AGEL's largest solar plant of 648 MW in Kamuthi, Tamil Nadu
- Cleaned and de-silted community water ponds to create extra water holding and ground water recharge capacity that is 1.5x of water consumption at the Kamuthi plant

Social licensing through alignment with UNSDGs with focus on renewable energy, inclusive growth & sustainable innovation

AGEL - Governance Philosophy



Policies / Commitment

- Environment Management

- Energy & Emission Commitment
- Water Stewardship Commitment
- Biodiversity Policy
- Corporate Social Responsibility Policy
- Occupational Health and Safety Policy
- Human Rights & Community Relations Policy
- Related Party Transaction Policy
- Dividend Distribution Policy
- Nomination and Remuneration
- Code of Conduct
- Whistle Blower Policy
- Anti-Corruption and Bribery Policy

Committees

- Corporate Responsibility
 Committee
- Risk Management Committee

- Corporate Social Responsibility Committee
- Stakeholder Relationship Committee
- Audit Committee (100% independent directors)
- Nomination and Remuneration Committee (100% independent directors)
- Risk Management committee
- Info tech and data security committee

Assurance

Corporate Responsibility Committee (CRC)

Establishment of "CRC" of the board to provide assurance for all ESG commitments

(100% Independent directors)

ESG Governance Structure

ESG Apex Committee

ESG Mentors

ESG Head

Roles & Responsibilities of ESG Apex Committee

- ✓ Provide organizational vision and overall direction to ESG program
- Review and approval on public disclosures on ESG (annual report, sustainability report, special disclosures)
- Allocate resources required by ESG
 Core Working Group
- ✓ Implementation of ESG Strategy

Roles & Responsibilities of ESG Mentors

- Provide specific guidance and operational insights to ESG Core Working Group and ESG Champions
- ✓ Undertake quarterly review of activities led by ESG Champions

Governance philosophy encompassing strong policy and structure backed by robust assurance mechanism

AGEL - Key Initiatives towards Climate Action & Resource Conservation





Conventional Module Cleaning System (Manual)



Consumption / module / cycle

Water

—

Semi-automatic Module Cleaning System



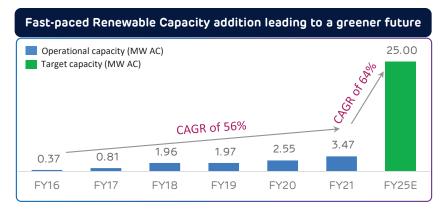
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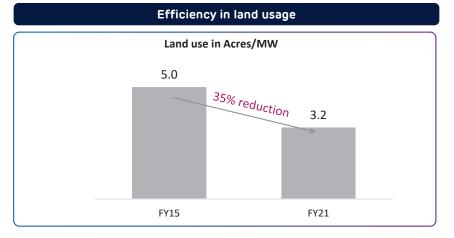
Robotic Cleaning



Near Zero

Early adoption of newer technologies leading water conservation





Efficient land use with optimized plant design & deployment of latest technologies

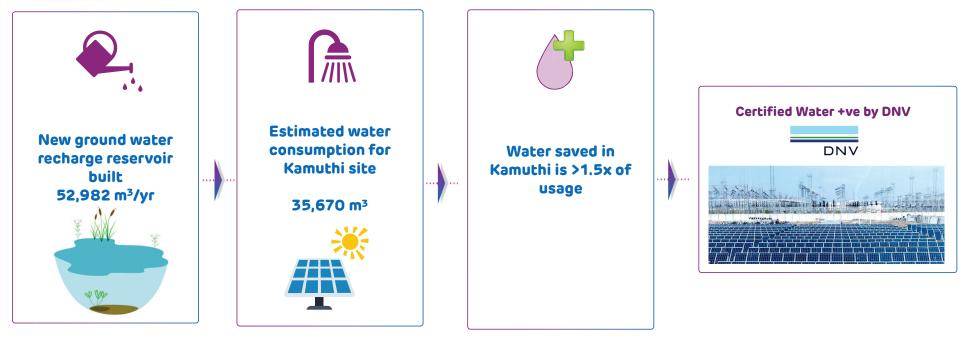
AGEL: Case Study - 648 MW solar plant at Kamuthi, Tamil Nadu becomes Water Positive





Aligning to UN Sustainable Development Goal 12

✓ Committed to water neutrality through reducing water consumption & conservation of water



First Water Positive Plant of its kind in the World

AGEL: Case Study - 648 MW solar plant at Kamuthi certified as Single-Use-Plastic (SUP) Free







Aligning to UN Sustainable Goals 12 & 14

- ✓ Committed to responsible consumption by way of reducing single-use-plastic usage to 'zero' and thereby help reduce its impact on life below water
- √ SUP free certification to minimize waste generation under ISO 14001 being implemented.

'Ditch The Disposable' Initiative #DitchTheDisposable adani Plastic makes it hard for the Earth to Breathe

Eliminated SUP use from Supply-chain

- ✓ Uses identified e.g. wrapping/ packing material for equipment
- ✓ General Conditions of Contract amended
- ✓ SUP incorporated in quality checklist

Eliminated SUP use in Internal Operations

- ✓ Identified SUPs as defined by United Nations Environmental Program and European Union
- Training of employees and IMS auditors on SUP
- Elimination of SUP items from the system



SUP Free certification at Kamuthi sets the model to be followed at large renewable plants across India

SUP: Single-Use-Plastic; IMS: Integrated Management System;





Adani Group: AGEL's deep green strategy to lead the group's sustainability ambitions





- Evolving into a sustainable infra asset owner.
- Utility EBITDA from green businesses to increase to 70% by 2025.



One of the few globally to have transformed from a fossil fuel dependent to renewable powered utility

- % of Green EBITDA out of total utility EBITDA and % of Green Capex out of total utility Capex
- EBITDA from non green sources increased in FY21 resulting in lower Green EBITDA (APL EBITDA in FY20 was Rs.71 bn and Rs.106 bn in FY21)

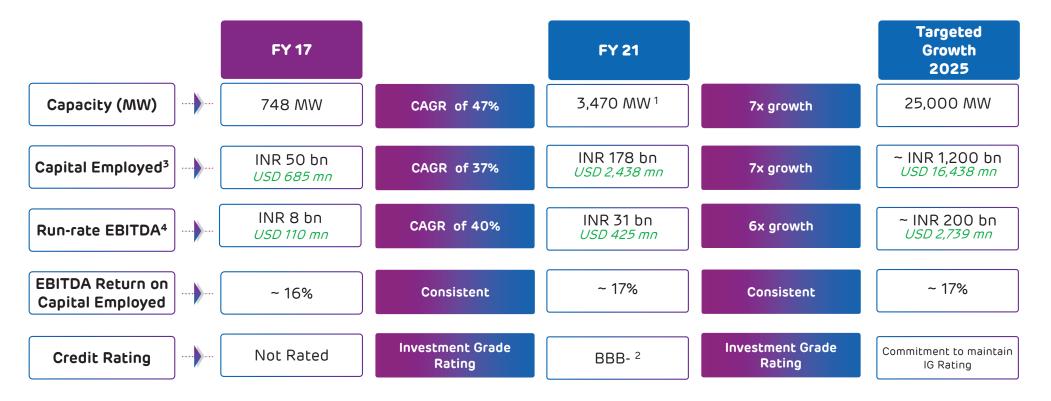
AGEL: Value Creation through Transformative Investment Philosophy





AGEL: Value Creation through Transformative Investment Philosophy





Fast paced growth with stable returns

- 1 Includes 150 MW of wind projects under-acquisition from Inox
- 2 Fitch Credit rating for RG2
- 3 Capital Employed for Operational Assets. For locked-in growth the estimated project cost has been considered
- 4 Estimated EBITDA for full year of operations; (Reported EBITDA from Power Supply for FY21 is INR 22 bn)

CAGR: Cumulative Annual Growth Rate; RG: Restricted Group

AGEL: A Compelling Investment Case



Infrastructure lineage	 Pedigree of Adani Group: leader in infrastructure –transport, logistics, energy and utility space Proven track record of excellence in development, O&M and capital management
Strong Government Push	 India targets Renewable capacity of 175 GW by 2022 & 450 GW by 2030 from 100 GW currently 'Must-run' status to renewable plants in India ensures continuous off-take of energy
Significant Growth Opportunity	 Targeted 5x growth from 5.4 GW currently operational to 25.0 GW by 2025 Disciplined Capital Management with ring fenced structures such as RG1 & RG2
De-risked Project Pipeline	 200,000+ acres of land identified across India and out of this, 100,000 acres acquired / under-acquisition Revolving Project Financing Framework put in place for an amount of USD 1.35 bn In-house engineering and long term relationships with key suppliers further help de-risk the growth
World-class O&M practice	 O&M driven by Analytics & Continuous monitoring with Energy Network Operation Centre Plant availability of ~ 100% (solar)
Predictable & Stable cash-flows	 Long term PPA's (25 years); 87% Sovereign & Sovereign equivalent rated Counterparties Operations continued normally even during crises situations like COVID-19 EBITDA from Power Supply of ~90% over the past years
ESG Focus	 AGEL's largest solar plant of 648 MW in Kamuthi became the First net water positive plant of its kind in the world and the First single-use plastic free plant of its kind in the world Ranked 3rd best in Indian Electric Utility sector ESG benchmarking of DJSI-SP Global & Assigned MSCI ESG Rating of 'A'





Thank You