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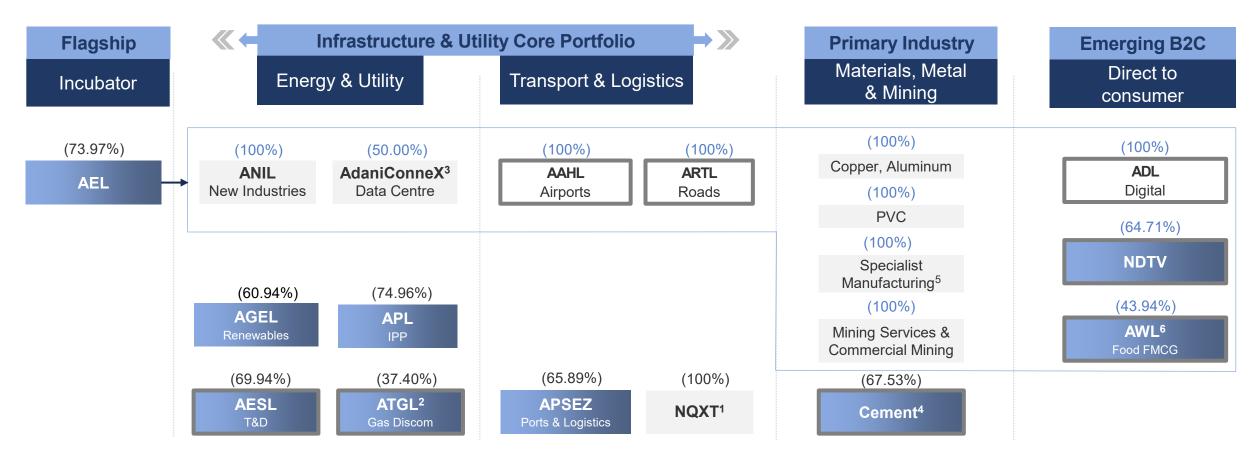


Adani Portfolio: Overview

Adani Portfolio: A World class Infrastructure & Utility portfolio



adani



(%): Adani Family equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries Listed cos **Direct Consumer**

A multi-decade story of high growth centered around infrastructure & utility core

^{1.} NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Cement includes 67.53% (67.57% on Voting Rights basis) stake in Ambuja Cements as on 31st December, 2024 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd. | 5. Includes the manufacturing of Defense and Aerospace Equipment | 6. AEL to exit Adani Wilmar JV, diluted 13.50% through Offer For Sale (13th Jan'24), residual stake dilution is pursuant to agreement between Adani & Wilmar Group. | AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; AESL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; ANL: Adani Wilmar Limited; ADL: Adani Wilmar Limited; ADL: Adani Digital Labs Pvt. Limited; IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | Promoter's holdings are as on 31st December, 2024.

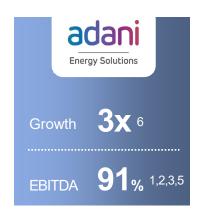
Adani Portfolio: Decades long track record of industry best growth with national footprint



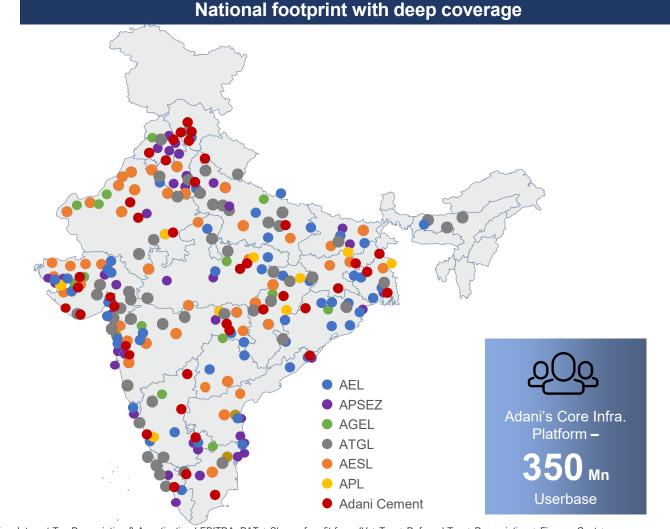
Secular growth with world leading efficiency



| | ani |
|--------|-------------------|
| Growth | 4x 6 |
| EBITDA | 92 % 1,3,4 |







Note: 1. Data for FY24; 2. Margin for Indian ports business only I Excludes forex gains/losses; 3. EBITDA: Earning before Interest Tax Depreciation & Amortization I EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business I 6. Growth pertains to expansion and development aligned with market growth. Growth of respective Adani portfolio company vs. Industry growth is as follows: APSEZ's cargo volume surged from 113 MMT to 408 MMT (14%) between 2014 and 2024, outpacing the industry's growth from 972 MMT to 1539 MMT (5%). AGEL's operational capacity expanded from 0.3 GW to 10.9 GW (57%) between 2016 and 2024, surpassing the industry's growth from 46 GW to 143.6 GW (15%). AESL's transmission length increased from 6,950 ckm to 20,509 ckm (14%) between 2016 and 2024, surpassing the industry's growth from 3,41,551 ckm to 4,85,544 ckm (4%). ATGL expanded its geographical areas from 6 to 52 (27%) between 2015 and 2024, outpacing the industry's growth from 62 to 307 (19%). PBT: Profit before tax I ATGL: Adani Total Gas Limited I AEL: Adani Enterprises Limited I APSEZ: Adani Power Limited I APL: Adani Power Limited I AGEL: Adani Green Energy Limited I Growth represents the comparison with respective industry segment. Industry source: APSEZ (domestic cargo volume): https://shipmin.gov.in/idvision/transport-research I Renewable (operational capacity): Installed Capacity Report - Central Electricity Authority (cea.nic.in) I AESL (ckms): National-Power Portal Inpp.gov.in I ATGL (GAS): Brochure Petroleum.cdr (pngrb.gov.in) | ckms: circuit kilometers

Adani Portfolio: Repeatable, robust & proven transformative model of investment



DEVELOPMENT

Adani Infra (India) Limited (AIIL)

Origination

- Analysis & market intelligence
- · Viability analysis

Site Development

- · Site acquisition
- · Concessions & regulatory agreements

Construction

- Engineering & design
- Sourcing & quality

OPERATIONS

Operations (AIMSL)

Operation

- · Life cycle O&M planning
- · Asset Management plan



Energy Network Operation Center (ENOC)

Inspired Purpose & Value Creation

· Delivering exceptional products & services for elevated engagement

CONSUMERS

New C.E.O.

Consumer | Employees | Other Stakeholders

· Differentiated and many P&Ls



India's Largest **Commercial Port** (at Mundra)

Strategic value

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)

Investment Case Development

World's largest Renewable Cluster (at Khavda)

Growth Capital - Platform Infrastructure Financing Framework





Adani's Core Infra. Platform -Userbase

Policy, Strategy & Risk Framework

Mapping



Duration Risk Matching Risk Management - Rate & Currency **Governance & Assurance Diversified Source of Capital**





Continued Focus & Investment



- **Human Capital Development**
- · Leadership Development Initiatives
- · Investment in Human Capital

Al enabled Digital Transformation

- Power Utility Business ENOC
- · City Gas Distribution SOUL
- Transportation Business AOCC

Note 1 Adani Environmental Resource Management Services Ltd. (additional company is being proposed)

Adani Portfolio: Broad based ESG commitment and Credentials



| | | Ports and Logistics | adani Power | adani Energy Solutions | adani Renewables | adani _{Gas} | adani Adani Enterprises | ACC | Ambuja Cement |
|--|------------------------------|---------------------------------|--------------------------|----------------------------|----------------------------------|--|--------------------------------------|----------------------------|----------------------------|
| TAX | Tax Transparency Audit | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| TCFD | TCFD Supporter | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| SCIENCE BASED TARGETS | SBTi/ Net Zero Commitment | 2040 | 2070 | √ 2050 | 2050 | 2070 | 2070 | √ * 2050 | √ * 2050 |
| United Nations Global Compact | UNGC Participant | ✓ | \checkmark | ✓ | ✓ | ✓ | In Progress | ✓ | ✓ |
| NOW BUSINESS & BIOOVERSITY INITIATIVE | IBBI | ✓ | ✓ | ✓ | ✓ | ✓ | In Progress | ✓ | ✓ |
| S&P Dow Jones Indices A Division of S&P Global | DJSI (2024 Score) | 68 (from 65) | 68 (from 48) | 73 (from 72) | 70 ¹ (from 61) | 62 (from 54) | 63 (from 49) | 67 (from 61) | 66 (from 60) |
| DRIVING SUSTAINABLE ECONOMIES | CDP – CC (2023 Score) | A- formerly- B | В | B formerly- D | A- formerly- C | B formerly- C | В | Α- | A- formerly - B |
| DRIVING SUSTAINABLE ECONOMIES | CDP – WS (2023 Score) | В | В | В | - | - | - | В | В |
| | Sustainalytics | 11.3 Low Risk | 33.1 High Risk | 27.9 Medium Risk | 15 Low Risk | 26.6 Medium Risk | 33.4 High Risk | 22.2 Medium Risk | 28.6 Medium Risk |
| | MSCI | ccc | ccc | NA | BBB | NA | ccc | NA | ВВ |
| CRISIL An S&P Global Company | CRISIL (2023 Score) | 57 (from 55) Adequate | 55 (from 56) Adequate | 61 (from 58) Strong | 66 (from 67) Strong | 59 (from 58) ² Adequate | 50 (from 48) Below Average | 53 (from 52) Adequate | 51 (from 52) Adequate |

Monitored by 100% Independent Corporate Responsibility Committee at each listed entity



Adani Portfolio: Developing and Operating Core Infrastructure – Nation Building for 30 Years



INR 87k Cr EBITDA (USD 10 Bn)

| | AEL | AGEL | AESL | APL | ATGL | APSEZ | ACL | |
|--------------------|---|----------------------------------|--|--|---|--|--|--|
| | • 8 Airports • 93 Mn Passengers (TTM) | | | | | | | |
| Infrastructure | ANIL | Renewable Energy | Transmission | Thermal Power | City Gas | Ports | Cements & Building | |
| Development & | Manufacturing Capacities: • 4 GW Solar Cell & Modules | Generation • 11.6 GW Operational | • 25,778 ckm Network, of which 6,576 ckm (26%) | Producer | Distribution | 15 Indian Ports4 Global Ports | Materials Solutions | |
| Operations | 2 GW Ingot & Wafer1.5 GW Wind Turbines | Capacity | under construction | 17.6 GW¹ Capacity ~74 MMTPA of Coal and | 14% Indian Population | ~633 MMT Capacity117 Tugs | 89 [^] MMTPA Capacity | |
| Capabilities | | | Distribution | 22 MMTPA Fly Ash Handling | Covered • 605 CNG Station | Logistics | 22 Integrated Units | |
| | Roads | | • 12+ Mn Consumers | | >9.3 lakh PNG households + commercial and industrial | • 132 Trains | 99+ Ready Mix Plants21 Grinding Units | |
| | • 14 Road Projects, of which 8 | | Smart Metering | | customers1,914 e-Mobility Charging | 690 km Rail Tracks936 Trucks | 108k+ Channel Partners | |
| | projects are under construction 5,350 lane km | | 22.8 Mn Smart Meters | | Points and 1,067 are under construction | 3.1 Mn Sq Ft Warehousing Space | | |
| | C,CCC lane kin | | Order Book | | | 5 1 | | |
| EBITDA (INR Cr) | 16,824 | 9,964 | 7,255 | 23,970 | 1,206 | 19,327 | 8,129 | |
| EBITDA (USD Mn) | 1,965 | 1,164 | 847 | 2,800 | 141 | 2,257 | 949 | |

A multi-decade Infrastructure development and operating history across energy, utility, transport & logistics sector

1. Includes 1.2 GW of Moxie Power Generation Ltd (APL holds 49% equity stake).

AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ACSL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; ANIL: Adani New Industries Ltd; ATGL: Adani Total Gas Ltd, JV with Total Energies ACL: Ambuja Cements Limited; Cement includes 67.53% (67.57% on Voting Rights basis) stake in Ambuja Cements as on 31st December, 2024 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd | EBITDA as on Dec-2024 Trailing Twelve Months (TTM) basis | Dec'24 + Q4 FY24, Dec'23 TTM: YTD Dec'23 + Q4 FY23) | Operational details and capacity are based on latest available information. MW: Megawatt; ckm: Circuit Kilometer; MMT/MMTPA: Million Metric Tonnes per Annum. Exchange Rate: USD-INR = 85.6200 (31-Dec-24) | "With an acquisition of Orient cements (8.5 MTPA) capacity will reach up to 97 MTPA.



Adani Portfolio: Strong Business Performance

Adani Portfolio: Resilience, Strength and Stability



All figures in INR cr

| Sector EBITDA | Q3 FY25 | Q3 FY24 | Growth | % of Total | Dec'24 TTM ¹ | Dec'23 TTM ¹ | Growth | % of Total |
|---|---------|---------|-------------------------|------------|-------------------------|-------------------------|----------|------------|
| Utility | 10,429 | 9,272 | 12.48% 🔺 | 45.70% | 42,509 | 41,452 | 2.55% 🔺 | 48.98% |
| Transport | 5,077 | 4,595 | 10.49% 🔺 | 22.25% | 19,327 | 16,550 | 16.78% 🔺 | 22.27% |
| AEL - Infrastructure Businesses | 2,818 | 1,936 | 45.56% 🔺 | 12.35% | 10,959 | 8,222 | 33.29% 🔺 | 12.63% |
| A. Sub-total (Infrastructure) | 18,324 | 15,803 | 15.95% 🔺 | 80.29% | 72,795 | 66,224 | 9.92% 🔺 | 83.88% |
| B. Adjacencies (Cement) | 3,074 | 1,936 | 58.78% 🔺 | 13.47% | 8,129 | 7,181 | 13.20% 🔺 | 9.37% |
| Sub-total (Infra +Adjacencies) | 21,398 | 17,739 | 20.63% 🔺 | 93.76% | 80,924 | 73,405 | 10.24% 🔺 | 93.24% |
| C. AEL- Existing Businesses | 1,425 | 1,735 | (17.87%) ² ▼ | 6.24% | 5,865 | 5,434 | 7.93% 🔺 | 6.76% |
| Portfolio EBITDA (A+B+C) | 22,823 | 19,474 | 17.20% ▲ | 100% | 86,789 | 78,839 | 10.08% 🔺 | 100% |
| APL prior period income/ (provision) included in above | 1,400 | (50) | | | 2,514 | 9,359 | | |

1. Incubating infra growing as planned at ~45% Y-o-Y basis.

Key Highlights

- 2. Continuing Utility EBITDA has grown by $\sim 24\%$ on TTM basis.
- 3. Even after prolonged monsoon during third quarter, the primary industries under AEL has grown by $\sim 8\%$ on TTM basis.

Growth powered by Core Infra supporting multi decadal predictability & stability



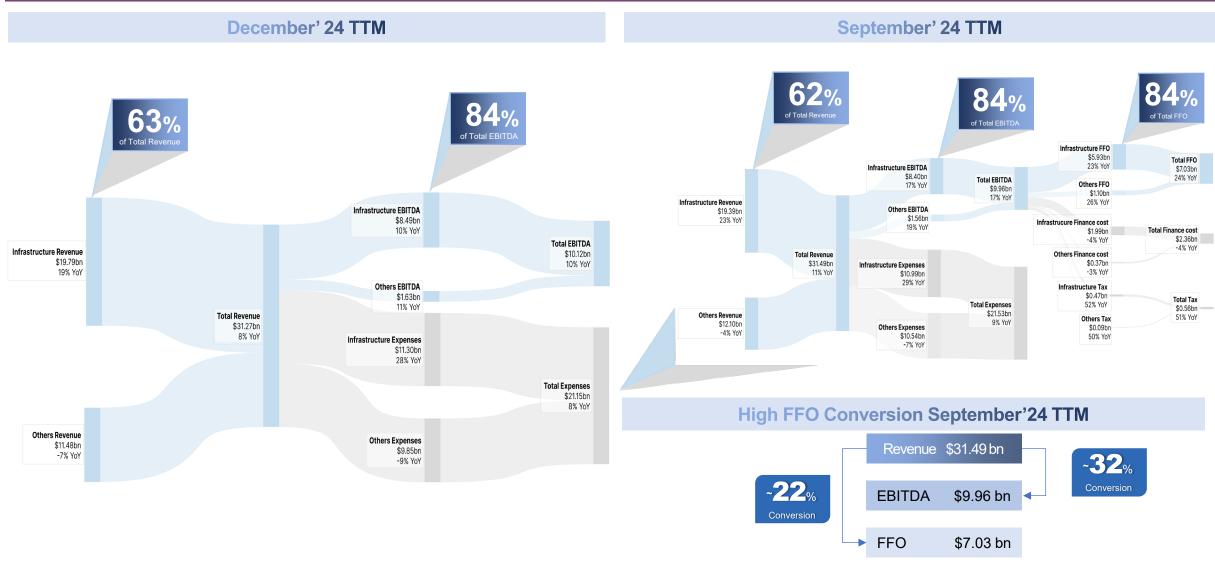
[.] TTM: Trailing Twelve Months. Dec'24 TTM: YTD Dec'24 + Q4 FY24, Dec'23 TTM: YTD Dec'23 + Q4 FY23

Due to low volumes in IRM business

^{3.} Continuing EBITDA refers to EBITDA excluding One-time prior period income of APL.

Adani Portfolio: Core Infra Platform is powering free cashflow





^{1.} Representation on TTM basis. TTM: Trailing Twelve Months | Dec'24 TTM: YTD Dec'24 + Q4 FY24 | Dec'23 TTM: YTD Dec'23 + Q4 FY23 | Sep'24 TTM: FY24-H1 FY24+H1 FY25 | Sep'23 TTM: FY23-H1 FY23-H1 FY24-H1 FY25 | Sep'23 TTM: FY25-H1 FY25-H1



^{2.} Infrastructure includes Adani ports & special economic zone limited, Adani Power Limited , Adani Green Energy Limited , Adani Total Gas Limited , Adani Energy Solutions Limited , Adani Enterprise Limited infrastructure businesses

^{3.} Others includes Adani Cements Limited and Adani Enterprise Limited existing business.

^{4.} Includes Past period one-time regulatory income of Adani Power Limited.



03

Adani Portfolio: Key Equity Theme

Adani Portfolio: Key Equity Theme



| 1 | Adani Infra Platform - Scale, Cashflow & Growth | egg ₹ 553k+ 87k 87k 24% | (USD 66 Bn) (USD 10 Bn) (last 5.75 years) | Infra platform companies leading private sector companies nationally High Cash after Tax (FFO) to EBITDA ratio High free cashflow and core infra driving growth with prudent conservative leverage profile |
|---|---|----------------------------|--|--|
| 2 | Outperforming domestic & global indices and peers | ~3x | Growth rate over global indices | Outpaced domestic and global indices demonstrating superior EBITDA growth Utility platform Outperformed global utility peers in terms of EBITDA growth, credit, consumer base and ESG performance |
| 3 | Consumer Franchise | 350 _{Mn} | Consumer Base | National footprint - Multiple touch points with Indian consumers Set to yield Demographic Dividend established through large consumer base |
| 4 | Expanding investor base | ~6x | Growth in Shareholder base (last 5.75 years) | 6.9 Mn shareholders: ~6x the shareholder base Equity Program delivered ~USD 13.8 Bn from long term investors AEL raised USD 0.6 Bn capital through AWL OFS in Jan-25 |

Sector leading Growth coupled with Scale and best-in-class performance provides superior returns to its shareholders

Adani Portfolio: Indian Indices - Comp Analysis



| | | adani Portfolio ¹ | Nifty50 ² | Nifty 2 FMCG | NiftyIT ² |
|--|-----------------------|---------------------------------|----------------------|-----------------|----------------------|
| EBITDA (Dec-24 TTM) | (INR '000 Cr) | 87 | 1,536 | 69 | 170 |
| EBITDA (FY19) | (INR '000 Cr) | 25 | 843 | 43 | 97 |
| CAGR (5.75 Yrs) | % | 24% | 11% | 9% | 10% |
| EV/EBITDA (as on 31/12/24) | x | 16.7x | 17.9x ³ | 29.9x | 22.5x |
| Market Cap (as on 31/12/24) | (INR '000 Cr) | 1,239 | 18,733 | 2,404 | 3,700 |
| FY 19 Adani portfolio EBITDA - as a % of re | espective Index EBITI | DA | 3% | 58% | 26% |
| Dec-24 (TTM) Adani portfolio EBITDA - as a % of re | espective Index EBITI | DA | 6 % | 125% | 51% |

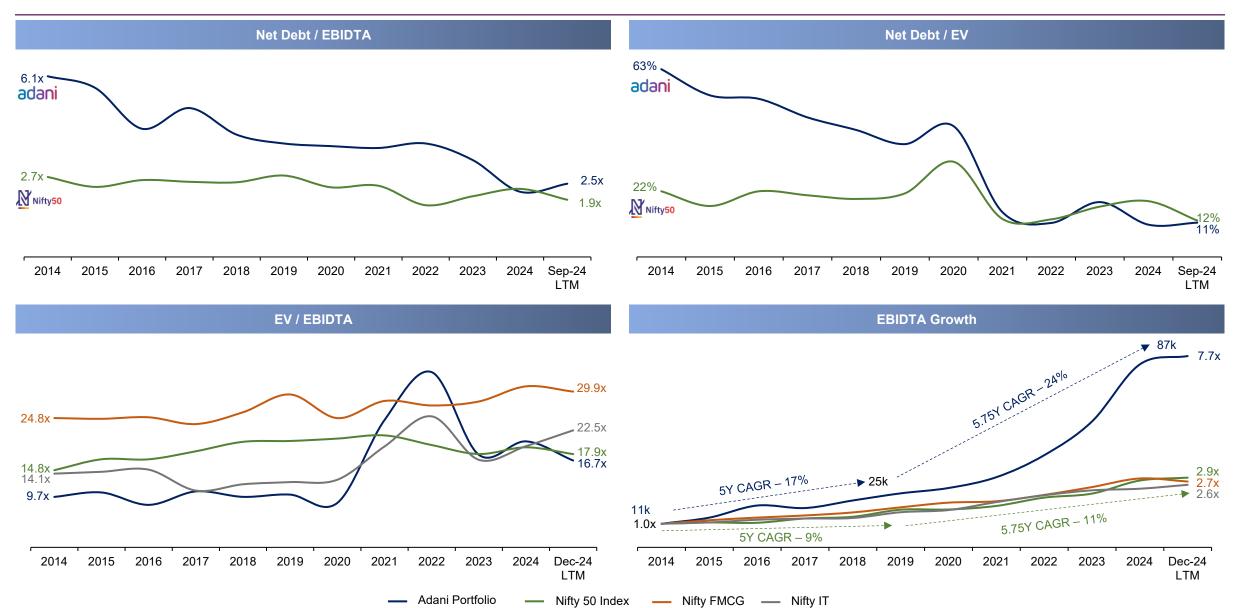
^{1.} Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)

^{2.} Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBIDTA, operating income is considered.

^{3.} For NIFTY 50 Index, EV/EBIT has been considered

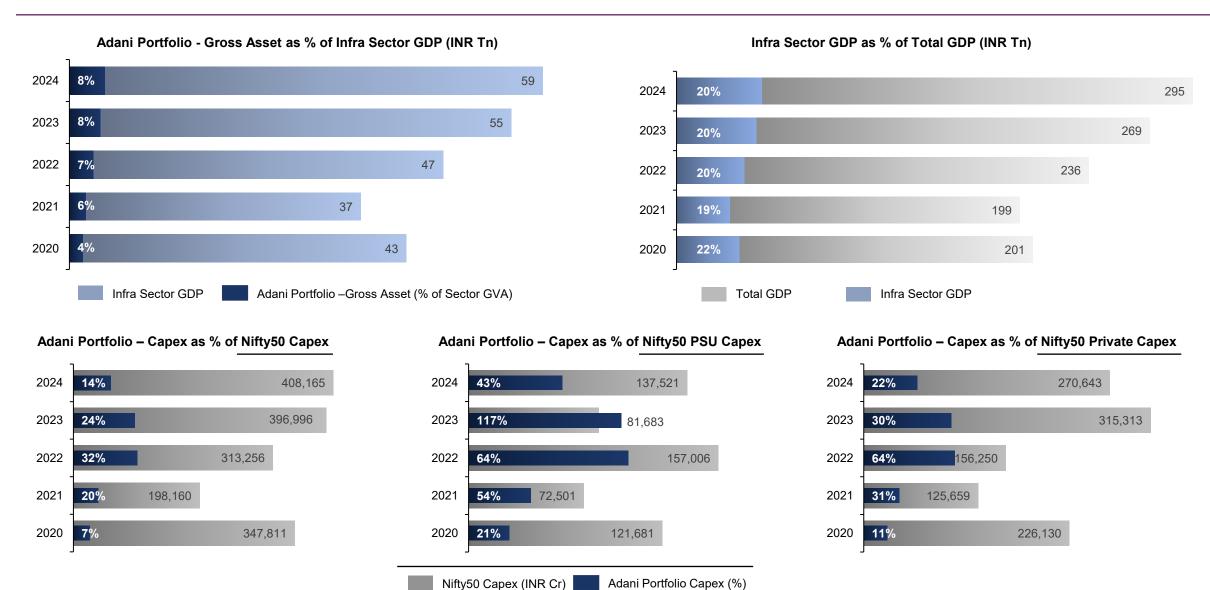
Adani Portfolio: Decadal Evolution





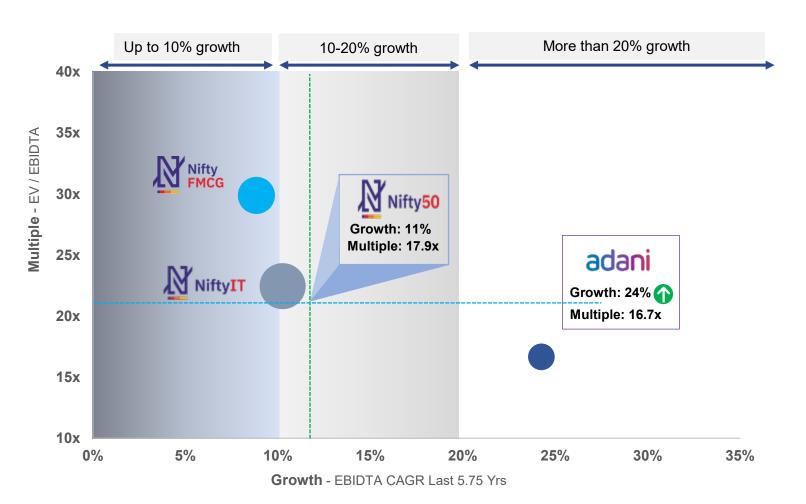
Adani Portfolio is 8% of India Infra GDP

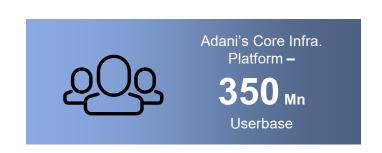






Adani Portfolio demands superior Multiple in tandem with high growth potential along with large consumer franchise





- Integration of Infra platform with consumer experiences
- Adani portfolio trades at significant discount on growth adjusted basis
 - Deep value opportunity
 - Once in a generation wealth creation

represents Growth - EV / EBIT of Nifty 50 Index

^{- - -} represents Multiple - EBIDTA CAGR Last 5.75 Yrs of Nifty 50 Index Bubble size represents market cap as on 31-Dec-24 | Y Axis (EV/EBITDA) as of 31-Dec-24.

Adani Utilities: Global Utility Indices - Comp Analysis



| | | ad | adani | | MSCI ∰ | | | | | | | |
|--|---------------|-------------|-----------------|--------------|------------------------------------|--------|-------------------------------------|--------|------------------------------|--|--|--|
| | | | ities esses¹ | | World Utilities Index ² | | USA Utilities Index ² | | Utilities ex ² | | | |
| | | Dec-24 FY19 | | Dec-24 | FY19 | Dec-24 | FY19 | Dec-24 | FY19 | | | |
| EBITDA per unit of share | USD | 2.3 | 2.3 0.9 | | 20.8 | 31.2 | 20.5 | 32.7 | 25.1 | | | |
| CAGR of EBITDA/unit of share - USD (5.75 Yrs) | % | 16 | 16.8% | | 5.0% | | 7.6% | | 4.7% | | | |
| EV/EBITDA | X | 15.6x | 15.6x 9.6x | | 11.5x | 12.7x | 14.2x | 7.8x | 8.1x | | | |
| Dividend Yield (as 31/12/24) | % | | - | 3.6% | | 3.0% | | 5.2% | | | | |
| Market Cap (as on 31/12/24) | USD Bn | 6 | 4 | 1,9 | 1,923 | | 1,173 | | 531 | | | |
| FY 19 | L | | | 4.5 | 5% | 4.6 | 4.6% | | 3.7% | | | |
| Adani utilities EBITDA - as a % of respec | tive Index EB | ITDA | | | | | | | | | | |
| Dec-24 (TTM) | | | | 7 8.3 | 8.3% | | 7.3% | | 7.0% | | | |
| Adani utilities EBITDA - as a % of respec | tive Index EB | ITDA | | | | | , • | | | | | |

Adani Utilities demonstrating superlative growth profile vis-à-vis Global Utility Indices

^{1.} Adani Utilities includes Adani Energy Solutions Ltd (AESL), Adani Green Energy Ltd (AGEL), Adani Total Gas Ltd (ATGL) and Adani Power Ltd (APL) | Aggregate EBITDA of Adani Utilities has been considered for calculation of EBITDA per unit of share determination to arrive at CAGR | EBITDA= PAT (excluding other income) + Profit/(loss) from JV + Current Tax + Depreciation + Finance cost + Unrealized FX loss/(gain) + Exceptional item | EV= Market capitalization + Net Debt | Net debt = Gross debt - Cash Balances I Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities (non-current investments), balances held as margin money & deposit for more than 12 months | Debt excludes Ind AS adjustments & shareholder sub-debt Indices: Source: Bloomberg | EBITDA = (EBITDA value for each equity * respective number of shares in the index * FX Rate) / (Index Divisor * Coverage Factor) Dividend Yield is based on TTM data

^{3.} Exchange Rates: USD-INR = 85.6200 (31-Dec-24), 69.1550 (31-Mar-19) [Source : FEDAI] | CAGR: Compounded Annual Growth Rate (FY19 to Dec-24)

Adani Utilities: Global Comp Analysis



| Parameters | | adani Utilities¹ | Global Comp 1 ² | Global Comp 2 ² | Global Comp 3 ² | Global Comp 4 ² | Global Comp 5 ² |
|---------------------------------------|--------|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Consumer Base | Mn | 16 | 12 | 9 | 8 | 6 | 7 |
| Market Cap | USD Bn | 64.2 | 147.4 | 90.1 | 83.1 | 49.1 | 45.2 |
| Net Debt ³ | USD Bn | 12.9 | 80.8 | 64.1 | 84.9 | 45.3 | 40.0 |
| Enterprise Value (EV) | USD Bn | 77.0 | 239.0 | 157.8 | 170.1 | 94.5 | 88.2 |
| EBITDA TTM | USD Bn | 5.0 | 13.2 | 12.7 | 14.2 | 7.6 | 5.9 |
| EV/EBITDA | x | 15.6x | 18.1x | 12.4x | 12.0x | 12.4x | 15.0x |
| EBITDA Growth (5.75 yrs) ⁴ | % | 18% | 8% | 4% | 7% | 6% | 4% |
| Net Debt/ EBITDA | x | 3x | 6x | 5x | 6x | 6x | 7x |
| CFO/Debt ⁵ | % | 22% | 16% | 14% | 14% | 15% | 12% |
| Portfolio Ratings ⁶ | | BBB-/Baa3/BBB- ⁷ | A-/Baa1/A- | BBB+/Baa1/A- | WD /Baa2/ BBB+ | BBB/Baa2/BBB+ | BBB+/Baa2/BBB+ |
| ESG Risk Ratings - Sustainalytics8 | Score | AGEL - 15.0 (LR) ATGL - 26.6 (MR) AESL - 27.9 (MR) APL - 33.1 (HR) | 25.0 (MR) | 28.2 (MR) | 27.2 (MR) | 21.9 (MR) | 28.6 (MR) |

Adani Utility Portfolio has demonstrated high growth, prudent leverage and fast-growing consumer base

- 2. Global Utilities Source: Bloomberg | For consumer base respective annual reports considered | EV = Market Cap + Net debt + Preferred shares and others | Data as on 31-Dec-2024
- 3. Net Debt Adani Utilities : 30-Sep-24 | Global Utilities : 31-Dec-2024
- 4. EBITDA Growth CAGR (in USD terms) for FY19 Dec 24 has been considered
- 5. For calculation of CFO / Debt, gross debt has been considered; For Gross Debt Adani Utilities: 30-Sep-24 | Global Utilities: 31-Dec-24
- 6. F/M/S Fitch / Moody's/ S&P
- 7. Highest rating with ring-fenced asset structure
- Source Sustainalytics: Company ESG Risk Rating Sustainalytics | LR/MR/HR: Low Risk / Medium Risk / High Risk

^{1.} Adani Utility companies includes Adani Green Energy Ltd (AGEL), Adani Energy Solutions Ltd (AESL), Adani Power Ltd (APL) and Adani Total Gas Ltd (ATGL) | EBITDA = PAT + Profit/(loss) from JV + Current Tax + Deferred Tax + Depreciation + Finance cost + Unrealized FX loss/(gain) + Exceptional item | Net Debt = Debt - Cash balances (cash balances include cash and bank balances, current investments, market value of quoted instruments and government, balances held as margin money & deposit for more than 12 months) | CFO = Cash Flow from Operations as per consolidated statement of Cash flows | Interest coverage = EBITDA / Interest (Interest includes interest actually paid net of capitalized cost and related party) | Exchange Rates: USD-INR = 85.6200 (31-Dec-24) and 69.1550 (31-Mar-2019) [Source: FEDAI] | For consumer base respective annual reports considered. | Debt excludes Ind AS adjustments & shareholder sub-debt | Data as on 31-Dec-2024

Adani Portfolio: Building Blocks of High Growth Engine



MARKET FLOAT

Market Float¹ - ~INR 407k Cr (USD 47 Bn)



~ Market Cap of 13th Largest Company²

1x the market float of 2nd Largest Company²

NON-DILUTIVE GROWTH

Demonstrated equity raise capability from long only investors



USD 13.8 Bn raised since 2019

EBITDA CAGR **24%** (5.75Y) without material dilution of minority shareholder stake (~5%)

WIDENING OF SHAREHOLDER REGISTER

Widening shareholder base



~6x shareholder base of Adani Portfolio in Q3 FY25 (~6.9 Mn) vs. FY19 (~1.1 Mn)

DE- RISKED GROWTH

FFO driving future investment



USD 7 Bn FFO (H1 FY25 TTM)

Provides ~ USD 70 Bn of the committed USD 100 Bn investment plan for next 10 years

Most promising wealth creation story of next 30 years is underway

^{1.} Source: BSE website | Market Float = Market capitalization of Adani Portfolio - value of Adani promoter and promoter group holding | Data as on 31-Dec-2024

^{2.} Largest Company (listed in India) by market capitalization

Adani Portfolio - Infrastructure Assets



Incubator

Energy & Utility

Logistics & Primary Industry



AAHL (Navi Mumbai Airport)



ANIL (Mundra Solar PV Manufacturing)



(Ganga Expressway)

AGEL (Khavda Hybrid RE Park)



AESL (Mumbai – Vikhroli Transmission Line)



APL (Tiroda Plant)



AGEL (Jaisalmer Hybrid RE Park)



AESL (Smart Metering Business)



ATGL
(Barsana Biogas Plant)



APSEZ (Vizhinjam Port)



Sanghi (Sanghipuram)



Ambuja (Tuticorin)

04

Adani Portfolio: Annexure

Annexure 1 - Adani ListCo: NIFTY 50 - Comp Analysis



| | | Nifty50 | adani Portfolio | adani Enterprises | adani Renewables | adani Energy Solutions | adani | adani Gas | Ports and Logistics | Ambuja Cement |
|---|---------------|--------------------|--------------------|----------------------|---------------------|---------------------------|-------|--------------|---------------------|------------------|
| EBITDA (Dec-24 TTM) | (INR '000 Cr) | 1,536 | 86.7 | 16.8 | 10.0 | 7.3 | 24.0 | 1.2 | 19.3 | 8.1 |
| EBITDA (FY19) | (INR '000 Cr) | 843 | 24.9 | 3.1 | 1.8 | 3.1 | 7.9 | 0.5 | 8.4 | 4.0 |
| CAGR (5.75 Yrs) | % | 11% | 24% | 34% | 35% | 16% | 21% | 15% | 16% | 13% |
| EV/EBITDA (as on 31/12/24) | X | 17.9x ³ | 16.7x | 19.8x | 21.7x | 17.1x | 9.8x | 70.2x | 15.6x | 18.6x |
| Premium/ (Discount) of Adani Listco EV/ EBITDA Multiple Vs Nifty 50 4 | | | (7%) | 10% | 21% | (4%) | (45%) | 292% | (13%) | 4% |
| EBITDA Growth % (Adani Portfolio over Niff | 220% | 309% | 317% | 144% | 194% | 136% | 141% | 121% | | |

(7%) of excess Growth priced-in in Adani Portfolio

Against **220%** excess EBITDA growth over NIFTY 50

^{1.} Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)

^{2.} Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBIDTA, operating income is considered.

EV/EBIT has been considered

I. Derived by calculating the difference between the EV/EBITDA multiple of index and EV/EBITDA multiple of portfolio divided by EV/EBITDA multiple of index.

^{5.} EBITDA Growth times has been derived by CAGR of Adani portfolio / CAGR of Respective index

Annexure 2 - Adani ListCo: NIFTY FMCG - Comp Analysis



| | | Nifty FMCG | adani Portfolio | adani Enterprises | adani Renewables | adani Energy Solutions | adani | adani _{Gas} | adani Ports and Lagistics | Ambuja Cement |
|---|---------------|---------------|--------------------|----------------------|---------------------|---------------------------|-------|-------------------------|---------------------------|------------------|
| EBITDA (Dec-24 TTM) | (INR '000 Cr) | 69.4 | 86.7 | 16.8 | 10.0 | 7.3 | 24.0 | 1.2 | 19.3 | 8.1 |
| EBITDA (FY19) | (INR '000 Cr) | 42.6 | 24.9 | 3.1 | 1.8 | 3.1 | 7.9 | 0.5 | 8.4 | 4.0 |
| CAGR (5.75 Yrs) | % | 9% | 24% | 34% | 35% | 16% | 21% | 15% | 16% | 13% |
| EV/EBITDA (as on 31/12/24) | X | 29.9x | 16.7x | 19.8x | 21.7x | 17.1x | 9.8x | 70.2x | 15.6x | 18.6x |
| Premium/ (Discount) of Adani Listco EV/ EBITDA Multiple Vs Nifty FMCG 3 | | | (44%) | (34%) | (27%) | (43%) | (67%) | 135% | (48%) | (38%) |
| EBITDA Growth % (Adani Portfolio over Nif | 274% | 384% | 394% | 179% | 241% | 169% | 175% | 15% | | |

Adani Portfolio serves c. **350** Mn Users – Current Multiple yet to reflect large consumer base

Growth to deliver Multiple re-rating



^{1.} Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) I Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)

^{2.} Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBIDTA, operating income is considered.

^{3.} Derived by calculating the difference between the EV/EBITDA multiple of index and EV/EBITDA multiple of portfolio divided by EV/EBITDA multiple of index.

^{4.} EBITDA Growth times has been derived by CAGR of Adani portfolio / CAGR of Respective index

Annexure 3 - Adani ListCo: NIFTY IT - Comp Analysis



| | | NiftyIT | adani Portfolio | adani Enterprises | adani Renewables | adani Energy Solutions | adani | adani | Ports and Logistics | Ambuja Cement |
|--|---------------|---------|--------------------|----------------------|---------------------|---------------------------|-------|-------|---------------------|------------------|
| EBITDA (Dec-24 TTM) | (INR '000 Cr) | 169.6 | 86.7 | 16.8 | 10.0 | 7.3 | 24.0 | 1.2 | 19.3 | 8.1 |
| EBITDA (FY19) | (INR '000 Cr) | 96.8 | 24.9 | 3.1 | 1.8 | 3.1 | 7.9 | 0.5 | 8.4 | 4.0 |
| CAGR (5.75 Yrs) | % | 10% | 24% | 34% | 35% | 16% | 21% | 15% | 16% | 13% |
| EV/EBITDA (as on 31/12/24) | X | 22.5x | 16.7x | 19.8x | 21.7x | 17.1x | 9.8x | 70.2x | 15.6x | 18.6x |
| Premium/ (Discount) of Adani Listco EV/ EBITDA Multiple Vs Nifty IT3 | | | (26%) | (12%) | (3%) | (24%) | (56%) | 213% | (31%) | (17%) |
| EBITDA Growth % (Adani Portfolio over Nifty IT) 4 | | | 236% | 331% | 341% | 154% | 208% | 146% | 151% | 130% |

Current Multiple reflects only steady cash flow generation

Growth yet to be priced-in



^{1.} Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) I Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)

^{2.} Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBIDTA, operating income is considered.

B. Derived by calculating the difference between the EV/EBITDA multiple of index and EV/EBITDA multiple of portfolio divided by EV/EBITDA multiple of index.

^{4.} EBITDA Growth times has been derived by CAGR of Adani portfolio / CAGR of Respective index

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