

Adani Green Energy Limited

Credit Presentation

March 2022



Table of Contents



1	Adani Portfolio – Overview	
2	Adani Green Energy Limited – Company Profile	
3	Adani Green Energy Limited - Business Philosophy	
38	Strategic Sites & Evacuation	
3t	Project Management & Assurance Group (PMAG)	
30	O&M Capabilities	
30	Capital Management Philosophy	
4	AGEL Investment Case	

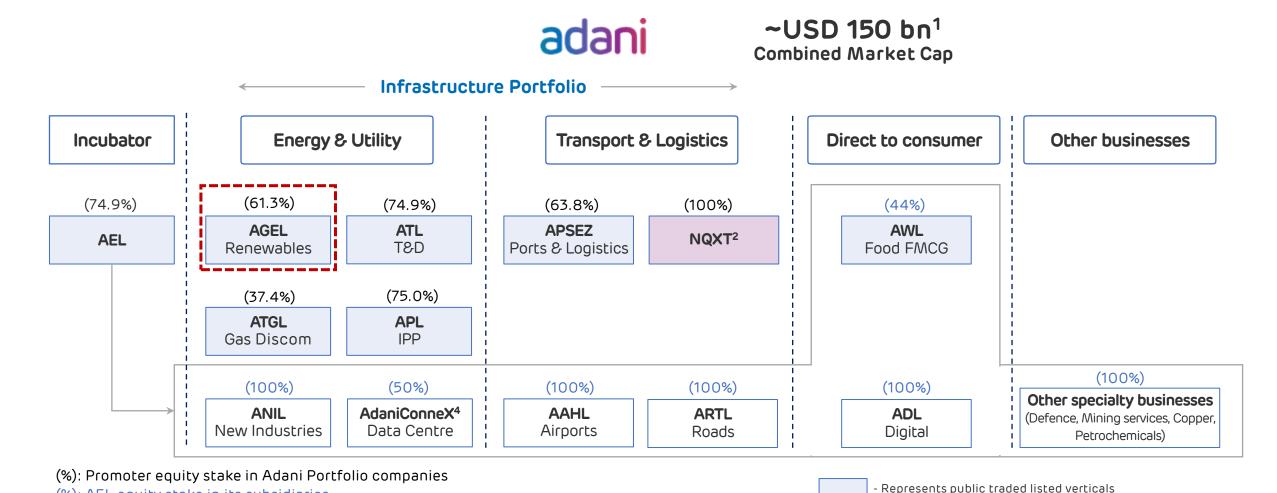


Adani Portfolio -Overview

Adani: A World Class Infrastructure & Utility Portfolio

(%): AEL equity stake in its subsidiaries



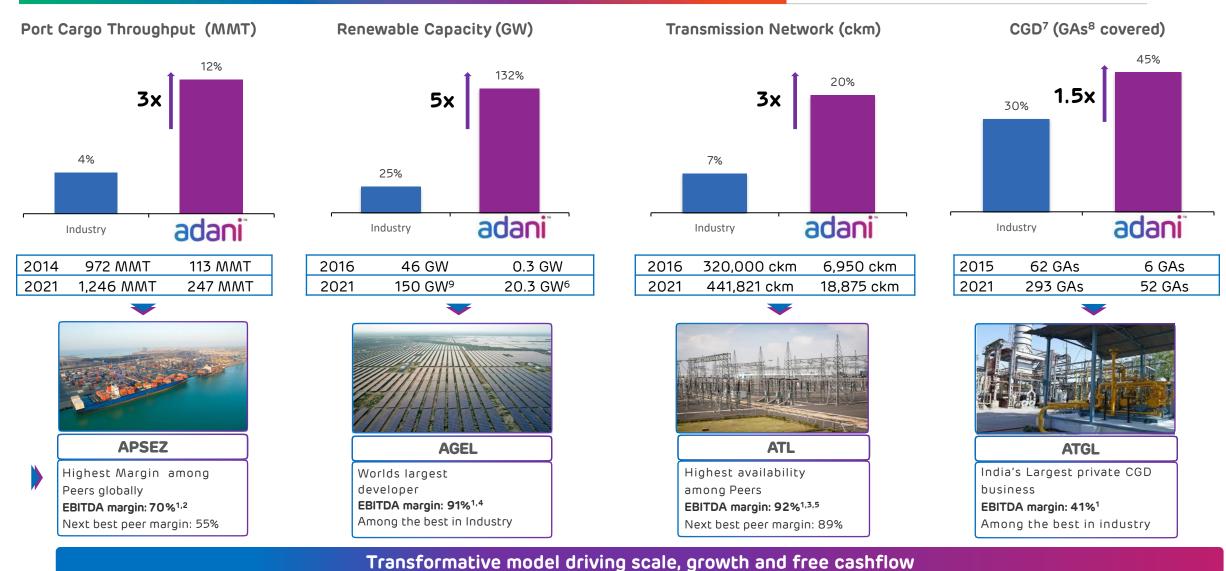


A multi-decade story of high growth and derisked cash flow generation

^{1.} Combined market cap of all listed entities as on Feb 16, 2022, USD/INR – 75.0 | 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer

Adani: Decades long track record of industry best growth rates across sectors





Note: 1. Data for FY21; 2. Margin for ports business only, Excludes forex gains/losses; 3. EBITDA = PBT + Depreciation + Net Finance Costs – Other Income; 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business. 6. Contracted & awarded capacity 7. CGD: City Gas distribution 8. GAs - Geographical Areas - Including JV | Industry data is from market intelligence 9. This includes 17GW of renewable capacity where PPA has been signed and the capacity is under various stages of implementation and 29GW of capacity where PPA is yet to be signed.

Adani: Repeatable, robust & proven transformative model of investment



Phase

Development



Operations



Post Operations

Activity

Origination

Site Development

Construction

Operation

Capital Mgmt

- Analysis & market intelligence
- Viability analysis
- Strategic value
- Site acquisition
- Concessions & regulatory agreements
- Investment case development

Engineering & design

648 MW Ultra Mega Solar

- Sourcing & quality levels
- Equity & debt funding at project
- Life cycle O&M planning
- Technology enabled O&M
- Redesigning the capital structure of the asset
- Operational phase funding consistent with asset life

India's Largest Commercial Port (at Mundra)



Highest Margin

amona Peers

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



Highest availability



Constructed and Commissioned in nine

(at Kamuthi, TamilNadu)

months

Power Plant

Energy Network Operation Center (ENOC)



Centralized continuous monitoring of plants across India on a single cloud based platform

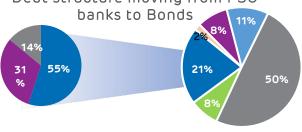


COP26 goals - at AEML AGEL's tied up "Diversified Growth Capital" with revolving facility of USD 1.35 Bn - fully

• First ever GMTN of USD 2Bn by an energy utility player in India - an SLB in line with

- fund its entire project pipeline • Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so
- Green bond issuance of USD 750 mn establishes AGEL as India's leading credit in the renewable sector

Debt structure moving from PSU



Performance







08M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd. IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adani Green Energy Ltd.

March 2016 March 2021 ●PSU ●Pvt. Banks ●Bonds ●DII •Global Int. Banks • PSU - Capex LC

AGEL: Replicating Group's Simple yet Transformational Business Model



Secure Sites & Connectivity Resource Assessment **Construction Readiness** Geotechnical studies ~2,00,000 acres ~40 GW potential Development and detailed design planning, Resource rich Sites in strategic locations 85+ Wind data locations simulations completed Solar resource assessment completed 100% Contracted Capacity¹ Technology enabled O&M Utility based ESG income Fixed tariff **ENOC** Green Certificates **Operations** PPA life: 25 years Enabling high margin EBITDA (91%3) Enhancement in the utility linked revenue stream Average Portfolio tariff: INR 2.99/unit ² Construction Framework **Efficient Capital Management** Investment Grade (IG) Ratings Agreement US\$ 20 bn Access to International First IG rated Issuance - RG2 Value Creation markets Fully funded plan, AGEL has completed Largest HoldCo Issuance raising US\$ 1.35 bn, additional US\$ 300 mn Diversified sources of funding Broaden capital pools-144A, REG S, REG D under execution Elongated maturities up to 20 years

World's largest solar developer⁽⁴⁾, well positioned for industry leading growth

- Excluding a small merchant solar capacity of 50 MW
- 2. Average tariff for locked-in growth of 20.3 GW
- 3. EBITDA margin from power supply in FY21
- 4. According to Mercom Capital Group report titled "Leading Global Large-Scale Solar PV Developers" dated August 2020

Adani & TotalEnergies Renewable Partnership



Adani and TotalEnergies have a long-term partnership and commitment to expanding the renewable footprint through AGEL



- Amongst Largest infrastructure and real asset platform with deep expertise and experience in developing large scale infrastructure projects in India
- Fully integrated energy player in India
- Disciplined yet transformational capital management approach, applied across infrastructure sub sectors
- Strong supply chain integration
- Commenced renewable journey in India through AGEL in 2015 setting up the then largest solar power project in the world
- AGEL has signed UN Energy Compact committing to develop and operate Renewable Energy Generation Capacity of 25 GW by 2025 and 45 GW by 2030 and to keep average tariff below Average Power Purchase Cost at national level



- One of the largest energy players in the world with presence across
 130 countries & a leading liquefied natural gas player globally
- Net Zero ambition by 2050, Operating renewable projects all over the world and target to have 35 GW renewable capacity by 2025
- Deep focus on new renewable energy technology R&D to reduce cost of energy and assist in grid adoption
- Adani and TotalEnergies have formed a "strategic alliance" across renewables, city gas distribution, LNG terminals.
- TotalEnergies owns 20% stake ¹ in AGEL and 50% Stake ² in Adani
 Green Energy Twenty-Three Limited
- TotalEnergies has board representation in AGEL and is present on Audit Committee of AGEL

Embedded Teams in plant O&M and development for exchanging ideas and best practices

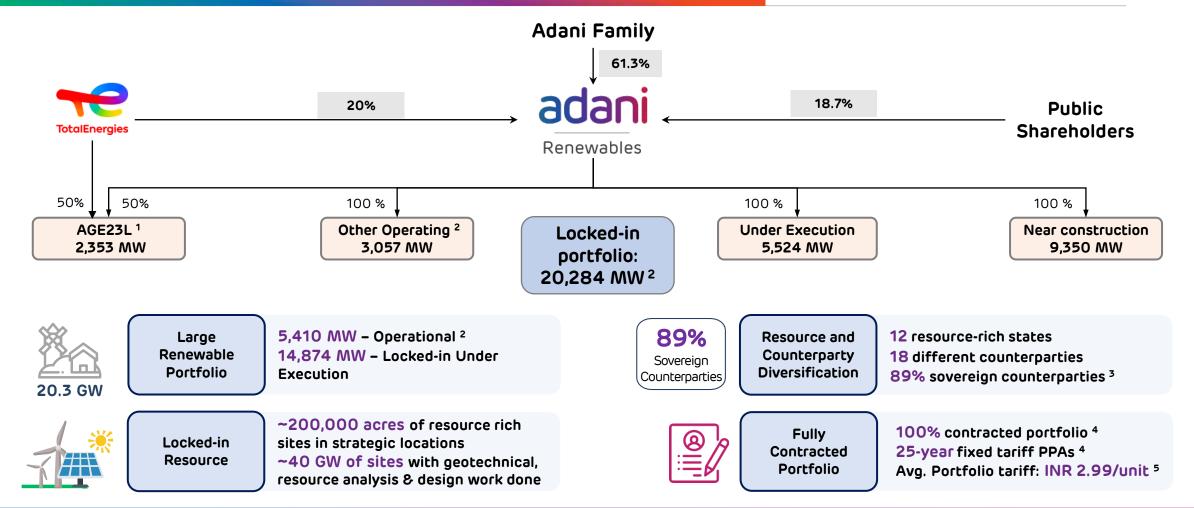
Adani and TotalEnergies jointly working to achieve global best practices of governance



Adani Green Energy Limited (AGEL): Company Profile

AGEL at a glance





Renewable capacity of 20.3 GW is fully funded and confirmed

¹Includes RG 1 (Restricted Group Entity 1) and RG 2 (Restricted Group Entity 2) SPVs

² Include acquired projects (i) Inox Wind's 150 MW operational wind assets; (ii) Essel 40 MW operational solar asset and (iii) exclude recently awared 150MW solar asset with Punjab State Power Corporation Limited (PSPCL)

³ Includes 6% sovereign equivalent rated counterparties - Gujarat Urja Vikas Nigam Limited (GUVNL) and Adani Electricity Mumbai Limited (AEML)

⁴ Excluding a small merchant solar capacity of 50 MW

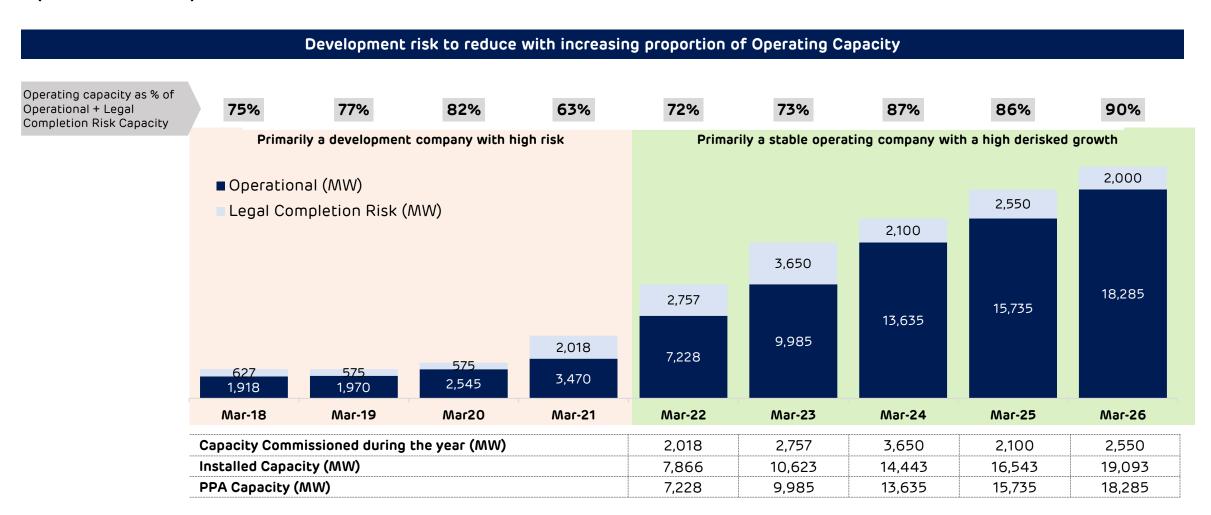
⁵ Average tariff for locked-in growth of 20.3 GW

 $^{^6}$ According to Mercom Capital Group, LLC's report titled "Leading Global Large-Scale Solar PV Developers" dated August 2020

Growth and Cash Generation capability Derisked

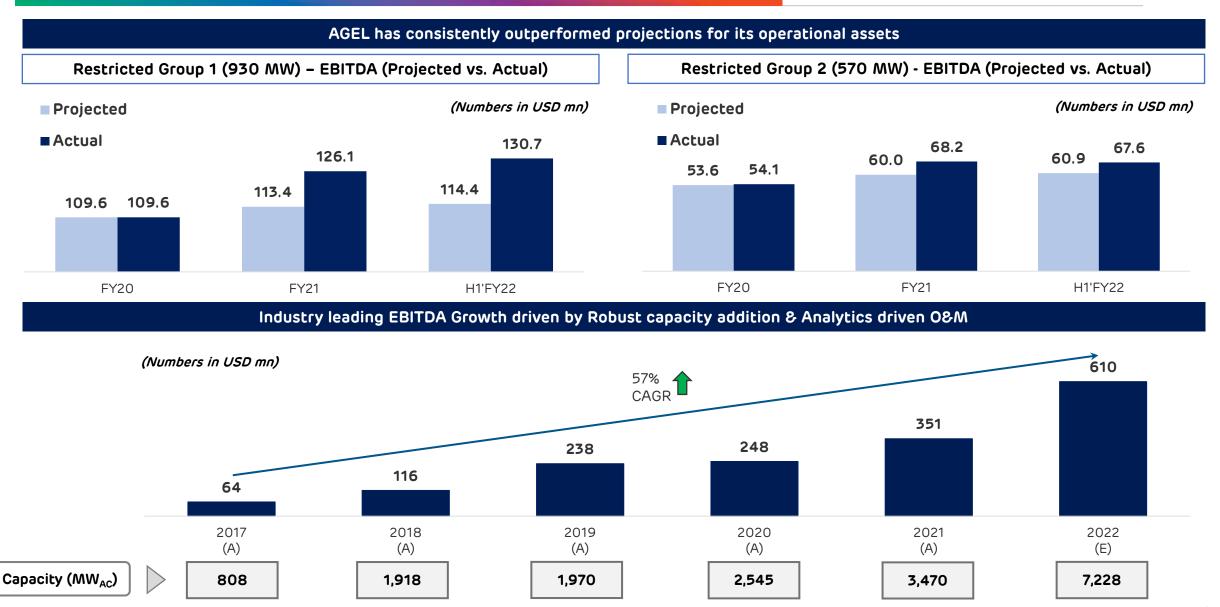


Assets contracted under 25 year PPA, **89% of contracted capacity on fully built basis is contracted to sovereign / sovereign equivalent counterparties**



Track record of high growth coupled with actual performance consistently higher than projections







03

Adani Green Energy Limited (AGEL): Business Philosophy

Business Philosophy focusing on De-risking at every stage of project lifecycle



DE-RISKING AT EVERY STAGE

Site and Evacuation

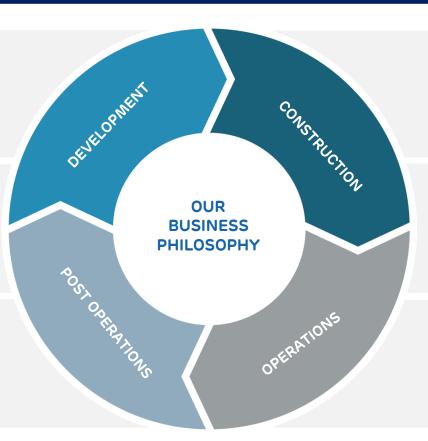
- ~40GW of strategic sites with geotechnical, resource analysis & design work done
- ~200,000 acres of land available
- Clear visibility on evacuation infrastructure

Strong In house Capabilities

- Execution experience over 320 sites across India
- 20,000 vendor network
- Inhouse R&D on new renewable technologies

Capital Management

- HoldCo. Sr. facility limits of USD 1.7 bn available to fully fund growth
- Takeout of construction debt post commissioning
- Maintain IG rating framework for future issuances



Project Execution

- PMAG Central team with deep experience
- Example: Execution of 648 MW Kamuthi Solar Project
- GW+ scale sites

Construction Finance

- Construction framework consistent with stage of project execution
- LC facility to finance equipment purchase
- Example: Framework Agreement of US\$ 1.35 bn with international banks fully funds pipeline

Tech Enabled Operations - ENOC

- Life cycle O&M planning
- Strong integration of technology with Energy Network Operations Center

DE-RISKING AT EVERY STAGE

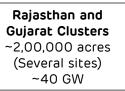


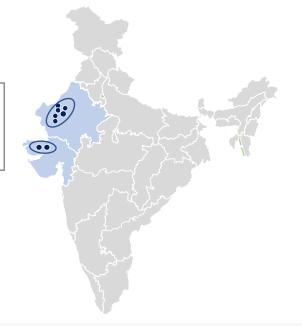
3a. Strategic Sites & Evacuation

Construction ready Strategic Sites with high resource potential (40GW)



Identified high resource potential sites of ~2,00,000 acres in Rajasthan and Gujarat







~2,00,000 Acres Of Land Predominantly Owned By Government



Average Solar DC CUF ~24%+ Wind CUF ~40%+



Connectivity granted for entire portfolio.

For planned growth projects connectivity to be applied on receipt of LOAs³



Team consisting of 100+ professionals¹

Above Sites Available to Deploy: Under Construction ~5.6 GW



Near Construction ~9.3 GW



Future Project
Potential

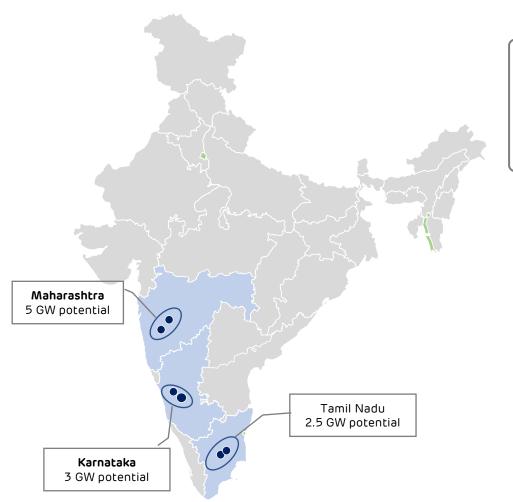
Executing projects at above sites would take AGEL portfolio to >40 GW (~20.3 GW of operational, under & near construction projects and 20 GW of future project potential)

- . Team hiring in progress
- 2. DC Direct Current; CUF Capacity Utilization Factor
- 3. LOA: Letter of award received from power purchaser on winning the bid

Additional Sites under Development (10.5 GW)



Future Readiness with High Resource Potential sites in Maharashtra, Karnataka, Tamil Nadu





Strategy to acquire Barren Non-agricultural Waste land



Focus States Maharashtra, Karnataka Tamil Nadu



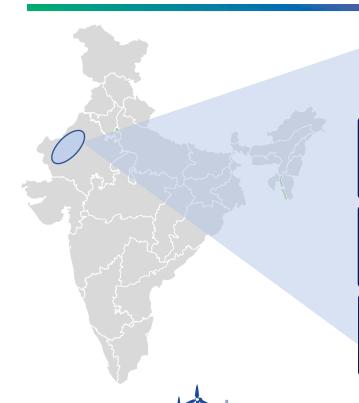
Average CUF Solar DC CUF ~19%-21% Wind CUF ~40%+

- ✓ Wind & Solar resource rich areas identified
- ✓ Engaged with stakeholders
- ✓ Project development feasibility underway

To enable site-availability for the next phase of Growth ~10.5 GW

Case Study: Renewable cluster deployment of up to 15 GW in Rajasthan





1.7 GW Hybrid projects

PPA already secured, expected commissioning by July 2022

600 MW Hybrid projects

PPA already secured, expected commissioning by December 2023

7 GW manufacturing linked generation project

PPAs secured, to be commissioned in tranches starting from December 2023

6 GW future projects



~1,25,000 acres of land Non-agricultural barren land



Cluster based approach - All Projects in a Single Cluster around Jaisalmer Enabling significant scale efficiencies

Site Development mostly de-risked

Stakeholder Management Good relations established with local administration helping smooth execution

Statutory
Approvals for
Construction

All approvals in place

Approach Road & Route survey

Completed well in advance to enable transport of materials and manpower

Site infrastructure

Common site infrastructure in place enabling significant scale efficiencies

Site team deployment

Standardized site team organization & deployment in place

Site Topographic & Geo-technical survey

Completed to enable long lasting foundation

Transmission
Line route survey

De-risked evacuation

番

Solar irradiation of ~2,000 kWh/ sqm -

top 5 in India

Ideal Wind speed of 6.7 mtrs/ second

Well planned Evacuation

Connected to Central Grid through High-capacity transmission lines



3b. Project Management & Assurance Group (PMAG)

Project Management & Assurance Group (PMAG) - End to end project integration











Concept

Integrated Project Management



Strength: Team of 90 professionals having hands-on experience of above 2,000 man-years of complete project management cycle of small, medium & large projects

Bidding Stage

- Integrating & providing cross functional support for Bidding Process
- Site / Site Location Assessment, coordinating for field visits
- Bid stage scope finalization & technology adoption with engineering
- Ibid Stage Cost Estimates
- In case of M&A's, collaborating and assessment of M&A assets

Project Development

- Collaborates for Technology finalization & Scope
- Preparing & release of Execution
 Strategy
- Finalize Contracting Strategy
- Detailed Project Report
- Coordinating for connectivity & evacuation
- Level 1 Project Schedule
- Capex Budgets and Estimates
- Risk Assessment & plan
- Procurement Planning
- Financial Closure Plans

Project Execution

- Integrated L3 Project Schedule
- Baselining Cost and Resource plans
- Issue & Risk Management
- Supply Chain Management
- Contract Administration
- Contractor & Vendor Management
- Change Management
- Monitoring Approvals, Permits & Licenses
- Managing Lenders & LIE interface
- Cash Flow Management
- Project Monitoring & Control
- Mid Course Corrections (Catch up)

Project Close Out

- Facilitating the Handover & punch list closure
- Contract Closures
- Close Out Report
- Material Reconciliation
- Spares Handover
- Closure of LIE and Lender Reports
- Stakeholder Recognition
- Finalizing the Final Costs
- Ensuring As built drawings



Strong Project Controls



Collaborating & Convergence



Effective Project Delivery

20

Project Management & Assurance Group (PMAG) - Impact & Value additions

PMAG



Managing Priorities

Effective Project Governance Structure

- Effective Project Management teams
- · Optimized Resources
- · Seamless Communication

Stakeholder Management & Interface Management

- Interfacing with lenders/ LIE
- Contract Administration (Suppliers/ Contractors)
- Monitoring Project approvals, permits & licenses

Process Implementation & Workflows turnarounds

- Establishing & adoption of process across all functions
- Workflows for decisions/ deliverables

Establishing Synergies in teams

Smooth Handover to Operations & Project Closeout

- · Convergence for early punch list closure
- Contract Closeouts & reconciliations

Seamless Project Delivery on Time, Cost and returns

Support Decision Making

- Integrated Project Schedules (Primavera)
- Capex baselines and strong cost control (SAP)
- PPA objective tracking (IRR, LCOE etc.)

Synergizing Efforts & Team Collaboration

- Cross-functional Interfacing for issue resolutions
- Organizing internal reviews

Effective Reporting & Digitizing MIS

- · Portfolio Level Dashboard
- Regular MIS effective control & timely decisions
- Risk Management tools adopted (@risk)

Capturing Learnings & implementing in future projects

Higher Productivity

- Data repository Issues, learnings & implementation
- Analytics of project parameters for future reference



Schedule Adherence



Ensuring Targeted Margins



Timely Issue Resolutions & Quick turnaround

Demonstrated Project Execution Capability



Project Management & Assurance Group (PMAG) for control over end-to-end project execution

- Team of 90 professionals having hands-on experience of 2,000+ man-years of complete project management cycle
- Capacity addition of 925 MW in FY21 during COVID19 pandemic of which greenfield capacity of 575 MW was commissioned up-to 160 days ahead of applicable scheduled COD, balance capacity was acquired

648 MW project in Tamil Nadu in 9 months

- Developed the then world's largest solar power plant at a single location, in Kamuthi, Tamil Nadu
- Mammoth execution in **9 months**, of which 2 months featured the worst floods in recent history of Tamil Nadu





Acquired 2,930 acres of land of which **2,340 acres** is private land



2.5 mn solar modules



6,000 containers from 9 countries in 6 months



380,000 foundations

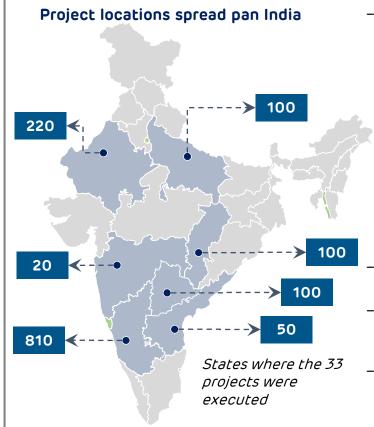


8,500 personnel



550 inverters

33 Projects under implementation (1.4 GW) concurrently in 12 months across 7 states



- Projects under implementation in the midst of **two disruptive** events
 - GST (July 2017):
 Uncertainty in GST implementation led to delay in dispatch of equipment by vendors
 - Demonetization (Nov 2016): Site acquisitions were on standstill because of uncertainty regarding transactions
- AGEL still executed projects on time
- This capacity forms part of RG1 and RG2 which was refinanced by global investors
- Part of AGE23L assets which attracted investment by TotalEnergies



3c. O&M Capabilities

Technology Enabled Operational Excellence



- AGEL operating assets currently spread across 12 states and 60 locations. Portfolio managed by O&M team of 630 personnel
- Cluster based operating model enabling smooth governance and efficient utilization of manpower and spares: Personnel spread across Central office → Cluster teams
 (5 regional cluster teams) → Site personnel

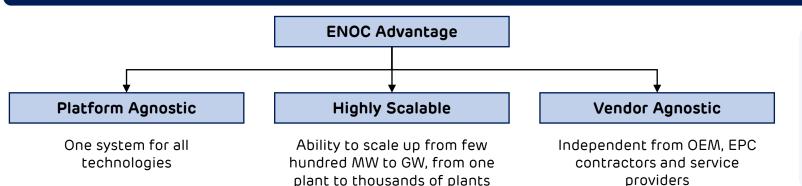
ENOC driven Predictive Analytics leading to cost efficient O&M and high performance



- Remote management of all sites from single location to help rapid scale-up of capacity
- Cutting-edge advanced analytics cloud-based platform
 - ✓ Provides **predictive maintenance** inputs reducing frequency of scheduled maintenance and reduced mean time between failure
 - ✓ Automatically recommends **smart corrective actions in real time** reducing mean time to repair
 - ✓ Detailed insights into plant and portfolio performance with access across multiple devices /locations
 - ✓ Backend machine learning and artificial Intelligence for continuously improving insights

Full Industrial Cloud under development

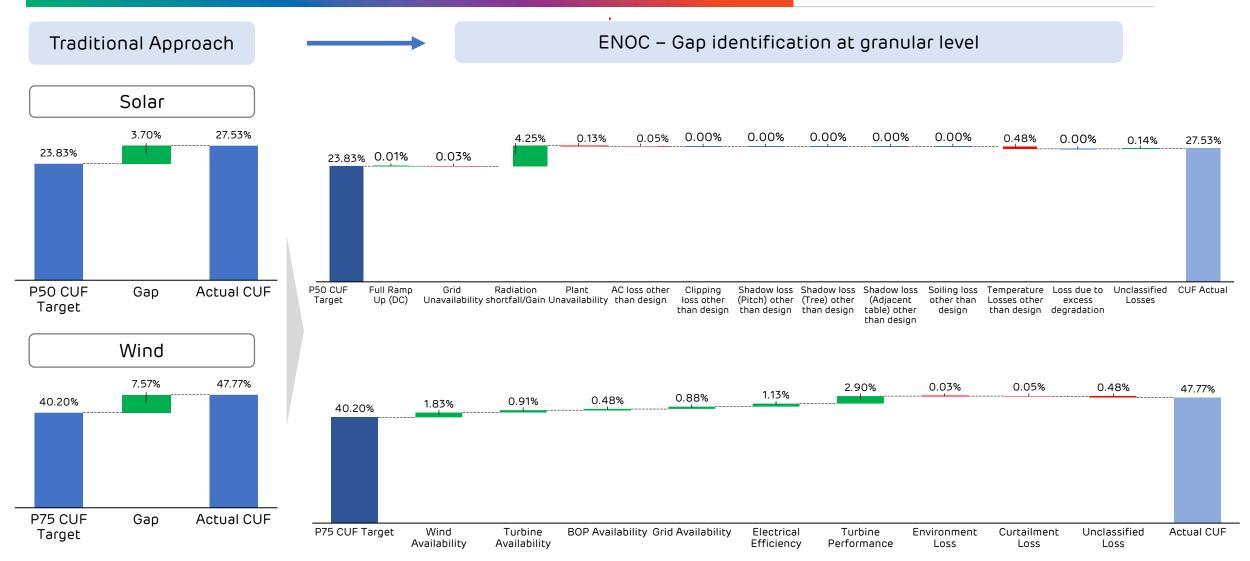
Integration of acquired SB Energy operating portfolio of 1.7 GW into ENOC platform



- ENOC is a plug-in play and scalable platform which can seamlessly integrate any new platform housing a third-party portfolio
- AGEL acquired SB Energy portfolio on 30th Sep. 2022. The target portfolio was integrated with Adani ENOC facility within 1 week of acquisition date

Granular CUF Waterfall to identify Generation losses





ENOC enables actionable insights by allowing to do granular gap analysis between achieved & targeted CUF



3d. Capital Management Philosophy

Replicating Adani Business Model: Capital Management Philosophy



De-risking of underling SPVs to generate and release surplus cashflows for AGEL De-risking integrated in Capital Mgmt. throughout Project lifecycle Project Financing Stabilization HoldCo. Financing Post-Stabilization Phase SPV level Phase Ensure availability of LCs & short-term funds to Ensure senior debt availability Debt Capital market refinancing at lower finance equipment for Project Construction working capital interest rate, longer tenure and terms akin to stable assets De-risking of Liquidity Risk **Fully-funded Growth** Post-stabilization Phase Development Phase Stabilization Demonstrated Raised INR PF facility HoldCo Sr. ~INR 5,498 Cr (~\$750 mn) TN: ~INR 3.100 crs (~\$443 mn) over USD 7 bn Existing WC facility RG1: ~INR 4,572 crs (~\$658 mn) INR 3.8 bn (\$51 mn) Go to Market Facility RG2: ~ INR 2.585 crs (~\$362.5 mn) NFB Lines USD 1.35 bn revolving INR 80 bn (~\$1.1 bn) facility Plans Hold.Co. Facility Regular Finance -Construction finance for Upto USD 1.7 bn Future USD bonds raise via. DCM other projects **Future** | Working Capital Broaden capital pools - 144A / RegS facility to continue and SEC Registered issuances NFB lines to continue Go to Market Facility to be upsized to fund at HoldCo. confirmed growth assets INR 100.0 bn (\$1.3 bn)

Maximising Stakeholder Value & De-risking projects with Disciplined Capital Management

HoldCo Financing: Maiden HoldCo Green Bond Issuance by AGEL



Key features of the issue

- AGEL raised USD 750 mn through Holdco bond issuance under the 144A / Reg S format with flexibility to raise additional USD 950 mn to fund future growth.
- All round participation from Real Money Investors, comprising 48% from Asia, 28% from Europe, Middle East and Africa and 24% from North America.
- Vigeo Eiris provided a Second Party Opinion on AGEL's Green Financing framework. KPMG provided independent assurance for the same.
- Issuance was rated 'Ba3/Stable' by Moody's.

Rating Rationale

- Predictable cash flow backed by long-term power purchase agreements (PPAs)
- Operating projects had an average remaining life of around 20 years
- Supported by its large and diversified portfolio of solar and wind generation projects
- Demonstrated capacity to deliver on growth projects
- Experienced board members in the areas of corporate governance, business strategy, operational and financial capabilities
- Credit profile supported by its substantial shareholders Adani Group & TotalEnergies SE

Unique covenants Structure

Debt Sizing

ListCo Senior Debt Sizing criteria linked to FCFE - Lower of (a) or (b) :

- a) Discounted FCFE: next 10 years Discounted FCFE with cover of 1.6x
- b) Forecasted FCFE: next 12 months FCFE with multiple of 5x Subject to Overall Cap of ListCo Senior Debt \$1.7 bn

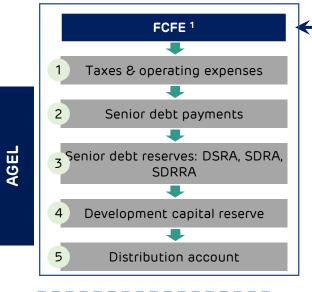
Cash Sweep

In case of breach of Debt Sizing covenant, it shall result into mandatory cash sweep into SDRA

Credit Protection Lock-up

 If consolidated Net Consolidated Debt to Run-rate EBITDA is above 7.5x, it shall result in lock-up of 50% surplus cash in SDRRA

Cash Waterfall





OPCOs

Construction Financing: Fully Funded Growth through Construction Framework Agreement



- AGEL has signed up Construction Framework Agreement for under construction projects for US\$1.35 bn with 12 international banks
- Revolving capex facility: 1,690 MW hybrid projects funded as first set of projects, takeout within COD + 1 year (post stabilization)
- Facility available to fund new projects post takeout through the **framework**, fully finance the growth of AGEL

Key Features of Construction Facility

Access to large liquidity pool

- Participation from 12 leading international banks
- Diverse funding pool (UK, Asia, Europe)
- Current participation expanded to 16 banks through syndication

Participating Banks

Mizuho
DBS
Rabobank
Deutsche Bank
ING Bank
Intesa Sanpaolo
BIC
BPI

Framework Agreement

- Framework agreement for financing new projects
- Upfront agreement with lenders on
 - Project Parameters
 - Due Diligence protocols
 - Legal documents
 - Approved suppliers
- Pre agreed credit evaluation metrices → faster financial closure
- Go-to-Market construct built in documentation with upfront Scenario Rating from international rating agency
- Aligned with AGEL's capital management philosophy

Due Diligence (DD) readiness

- Internal processes aligned for DD of new projects
- Standardized EPC and O&M contracts based on global best practices
- Projects under this facility will be
 DD ready during takeout

Diligence conducted by reputed global agencies

Diligence Study	Agency
EYA	UL
ESIA, CHA, Bird & Bat Monitoring	ERM
ESDD	ARCADIS
LIA	Marsh
Scenario Ratings	Fitch Ratings
Green Loan Advisor	KPMG

Conditions aligned with business

- Framework Agreement validates the overall infrastructure model with robust diligence parameters
- Non-recourse debt with only specific Completion support requirement from AGEL
- Flexibility for raising other project level debt WC debt
- Overall Compliance protocol akin to public market offering from construction stage

Takeout Financing: Established template of financing from debt capital markets, replicable in future



Risk Mitigants in-built in RG 2

Robust Structural Protections

Standard project finance features

- Clean first ranking security
- Unique covenants linked to EBITDA performance providing credit quality protection over project life
- Detailed reporting covenants

Refinance Risk

Counterparty Risk

Quality of Earnings Risk

Liquidity Risk

Hedging Risk

20 years (Tenor)

65%

(EBITDA from Sovereign Parties)

100%

(Bond principal + interest from Sovereign Off-taker)

Amortizing Debt Structure with tenor in line with concession period

At every roll-over of the hedge, the cash inflow as a result of depreciation in currency MTM to be transferred to SDRA, not withstanding the PLCR test

Summary cashflow waterfall of typical green bond

- 1 Taxes and operating expenses
- Senior debt payments (including hedging costs)
- 3 Senior debt service reserve
- 4 Senior debt redemption account
- Senior debt restricted reserve
- **6** Capex reserve account
- Distribution account

Efficient Risk Reduction Leading To Lower Costs & Extended Maturities

RG2: Restricted Group 2



04

Adani Green Energy Limited (AGEL): Investment Case

AGEL: Key Investment Highlights



Excellent execution track record

- World class project execution with equipment sourced from tier 1 suppliers through strategic alliances
- Central monitoring of all project execution by **Project Management & Assurance Group**
- Track record of **executing projects ahead of schedule** vis-a-vis execution timeline

De-risked Project Development

- Locked in portfolio: 20.3 GW of which 5.4 GW is operational and 14.9 GW is under execution
- Resource tie-up: Strategic sites with generation potential of ~40 GW with geotechnical, resource analysis & design work done
- 20,000+ vendor relationships ensuring effective and timely execution

Predictable & Stable cash-flows of OpCo's

- 25-year long term PPA's; ~89% sovereign / sovereign equivalent rated counterparties significantly reducing counterparty risk
- Technology backed O&M: ENOC driven Predictive Analytics leading to cost efficient O&M and high performance
- Rapid transition from majority development risk to primary stable operating assets

Capital Management Philosophy

- Fully funded growth ensured through Revolving Construction Framework Agreement of USD 1.35 bn
- Limits under HoldCo Financing of USD 1.7 bn additionally available to fund future projects
- Takeout of construction debt post commissioning templatizing the financing from debt capital markets

Strong Sponsorship

- Pedigree of Adani Group: leadership in infrastructure energy & utility and transport & logistics sectors
- Robust, reliable supply chain backed by strategic investments
- Strategic partnership with French Energy major TotalEnergies SE

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