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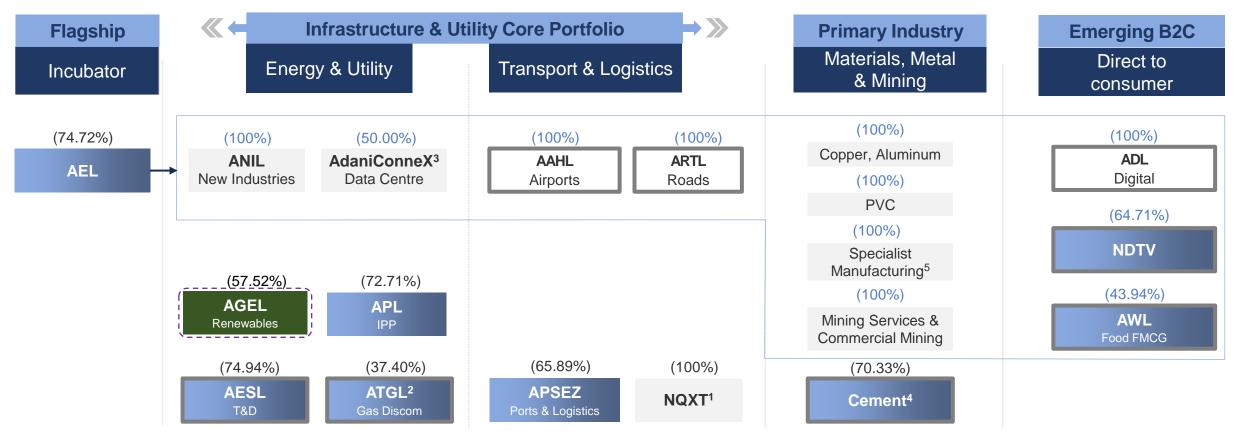
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Adani Portfolio - A World class infrastructure & utility portfolio







(%): Adani Family equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries Listed cos

A multi-decade story of high growth centered around infrastructure & utility core

1. NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Adani Cement includes 70.33% stake in Ambuja Cements as on 30th June, 2024 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd.| 5. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; AESL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Digital Limited; IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride I Promoters holding are as on 30th June, 2024.

Adani Portfolio - Decades long track record of industry best growth with national footprint



Secular growth with world leading efficiency

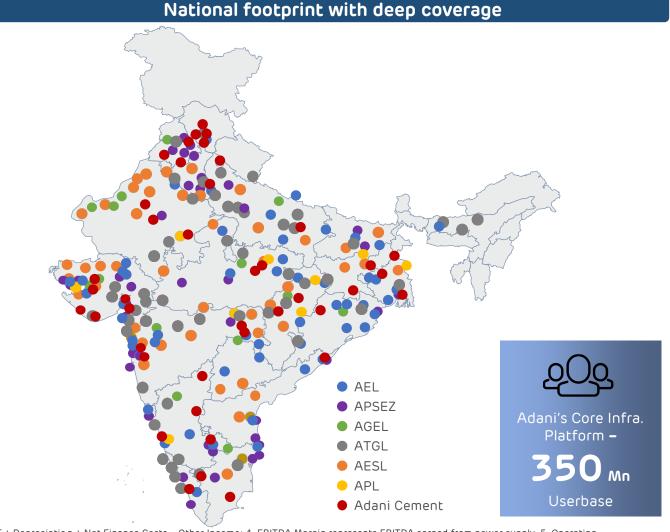
adani Ports and Logistics		
Growth	3x ⁶	
EBITDA	71 % 1,2	







(npp.gov.in) | ATGL (GAs): Brochure petroleum.cdr (pngrb.gov.in) | ckms: circuit kilometers | GA: Geographical Areas



Note: 1. Data for FY24; 2. Margin for Indian ports business only I Excludes forex gains/losses; 3. EBITDA: PBT + Depreciation + Net Finance Costs – Other Income; 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business I 6. Growth pertains to expansion and development aligned with market growth. Growth of respective Adani portfolio company vs. Industry growth is as follows: APSEZ's cargo volume surged from 113 MMT to 408 MMT (14%) between 2014 and 2024, outpacing the industry's growth from 972 MMT to 1539 MMT (5%). AGEL's operational capacity expanded from 0.3 GW to 10.9 GW (57%) between 2016 and 2024, surpassing the industry's growth from 46 GW to 143.6 GW (15%). AESL's transmission length increased from 6,950 ckm to 20,509 ckm to

Adani Portfolio - Repeatable, robust & proven transformative model of investment



DEVELOPMENT

Adani Infra (India) Limited (AIIL)

Origination

- · Analysis & market intelligence
- Viability analysis

Site Development

- · Site acquisition
- · Concessions & regulatory agreements

Construction

- Sourcing & quality

- Engineering & design

 Life cycle O&M planning

Operation

Asset Management plan

OPERATIONS

Operations (AIMSL)



Energy Network Operation Center (ENOC)

CONSUMERS

New C.E.O. Consumer | Employees | Other Stakeholders

Inspired Purpose & Value Creation

- Delivering exceptional products & services for elevated engagement
- Differentiated and many P&Ls

India's Largest Commercial Port (at Mundra)

Strategic value

Mapping



Investment Case Development

Growth Capital - Platform Infrastructure Financing Framework

World's largest

(at Khavda)

Renewable Cluster

March 2016 Adani's Core Infra. Platform -



31%

Userbase

Long Term Debt

PSU Banks Pvt. Banks

Bonds

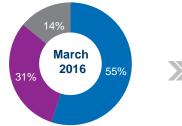
ERFORMAN

Policy. Strategy & Risk Framework



Duration Risk Matching

Risk Management - Rate & Currency **Governance & Assurance Diversified Source of Capital**



NBFCs & FIs DII Global Int. Banks 28% Capex LC

Continued Focus & Investment



- **Human Capital Development**
- · Leadership Development Initiatives
- Investment in Human Capital

Al enabled Digital Transformation

· Power Utility Business - ENOC

March

2024

- · City Gas Distribution SOUL
- · Transportation Business AOCC

AGEL - Replicating Group's Simple yet Transformational Business Model



Development -----

Secure Sites & Connectivity

~2,50,000 acres of resource rich sites for renewable in strategic locations

~5+ GW of PSP sites secured

"RESOURCE AS VALUE APPROACH"

Resource Assessment

50+ GW potential

Resource assessment completed

Construction Readiness

Geotechnical studies & Special studies (AIIL)

Evacuation infrastructure readiness and detailed design planning completed, including simulations

Operations

Must Run Status

100% Must Run Portfolio

as per Electricity Act, 2003

Technology enabled O&M

ENOC

Analytics driven O&M with AI based technology enabling high EBITDA margin (92% (1))

Al Based Learning Capability

AIMSL – Deploying cutting edge solutions

Digital twins for Solar & Wind plants Long term resource forecasting tools

Value Creation

Efficient Capital Management

Access to International markets

Diversified sources of funding Elongated maturities up to 20 years

Construction Framework Agreement

US\$ 3.4 bn

Revolving construction facility to ensure fully funded growth

IG Ratings & ESG Income

IG rated Issuance - RG1 & RG2 (2)

Green Certificates

Well positioned for industry leading de-risked growth



02

Adani Green Energy Limited (AGEL):
Company Profile

AGEL - Leading India's Energy Transition





Focused on delivering renewable power and storage solutions



Increased focus on **C&I** and **Merchant** opportunities to maximize value creation



Fully funded growth with disciplined capital management



Developing renewable projects at an **unparalleled** scale and speed

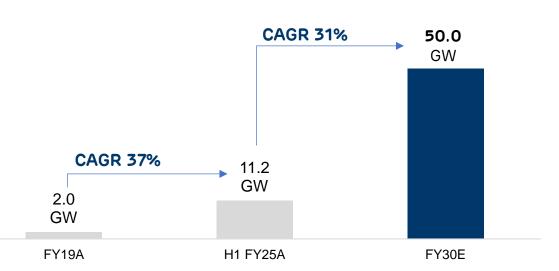


Driving operational excellence through increased **digitalization**

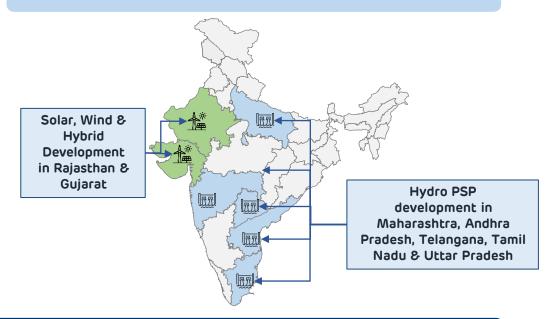


Setting new benchmarks in **ESG** practices

Growth Strategy - 2030



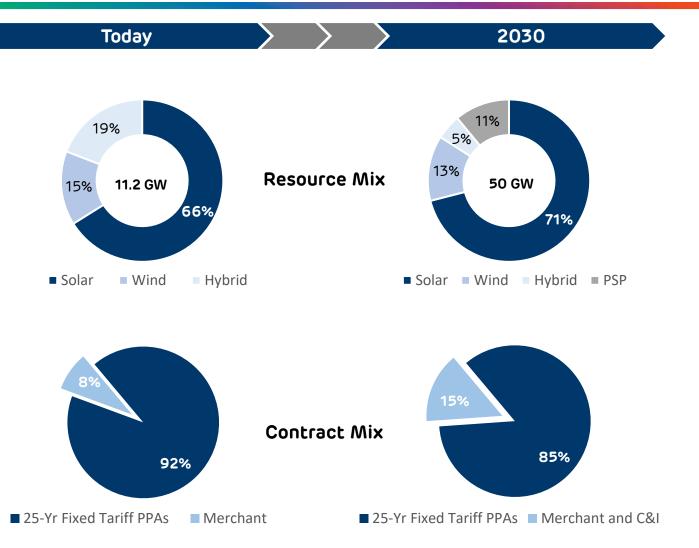
Well secured resource rich sites



Fully secured growth path to 50 GW by 2030

AGEL - Renewable energy portfolio evolution up to 2030





100% Must-run Portfolio

25-Year Fixed tariff PPAs to contribute majority of the portfolio

Attractive tariffs in merchant and C&I

Strong counterparty profile across the portfolio

High-grading renewable portfolio to deliver higher margins while maintaining a predictable cashflow profile





Adani Green Energy Limited (AGEL):
Operational Update

AGEL: Operational Highlights – H1 FY25



Capacity Addition

 Operational capacity increased by 34% YoY to 11,184 MW with greenfield addition of 2,418 MW solar and 450 MW wind power plants

Operational Performance

- Sale of Energy increased by 20% YoY at 14,128 mn units in H1 FY25, backed by robust capacity addition
- Steady growth in generation at a CAGR of 49% over the last 4 years with increasing proportion of Merchant power
- · Consistently generating electricity significantly above commitment under PPA
- Solar portfolio CUF at 23.9% backed by 99.4% plant availability
- Wind portfolio CUF at 35.7% backed by 95.0% plant availability
- Consistent high Hybrid portfolio CUF at 42.9% backed by 99.6% plant availability

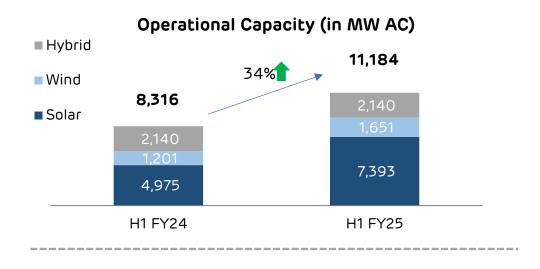
Other Key Recent Updates

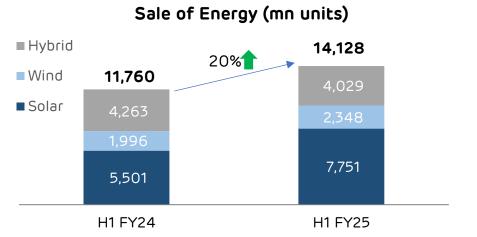
- Received LOA from MSEDCL to supply 5 GW solar power for a period of 25 years
- Signed first C&I agreement for supply of 61 MW renewable energy to power Google's data center
- Completed formation of JV with TotalEnergies for 1,150 MW RE portfolio & received investment of USD 444 mn towards the same
- Fully redeemed USD 750 mn Holdco bond, reinforcing the robust capital management plan
- First renewable energy company in India to join 'Utilities for Net Zero Alliance'. Established at COP28, this alliance unites leading global utilities and power companies, ensuring a focused and strategic approach to achieving a sustainable energy future

Continued focus on new capacity addition and consistent superior plant performance

Operational Capacity Addition & Sale of Energy – H1 FY25 YoY







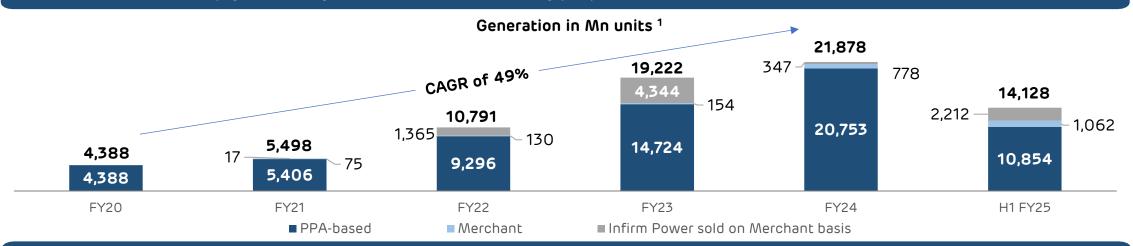
- ✓ Operational Capacity increases by 34% to 11,184 MW with greenfield addition of 2,868 MW
 - Operationalized 2,418 MW Solar power plants
 - Greenfield addition of 2,000 MW in Khavda, Gujarat
 - o Greenfield addition of 418 MW in Rajasthan
 - Operationalized 450 MW Wind power plants
 - Greenfield addition of 250 MW in Khavda, Gujarat
 - Greenfield addition of 200 MW in Mandvi, Gujarat
- ✓ Sale of Energy increases by 20% to 14,128 mn units backed by robust capacity addition

Significant greenfield RE capacity addition of 2.9 GW demonstrating unprecedented speed & scale of execution

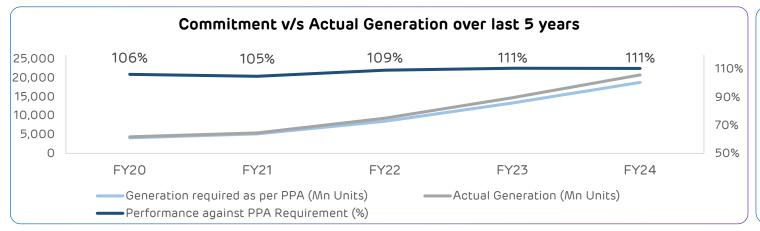
Growth in generation and PPA commitment v/s actuals

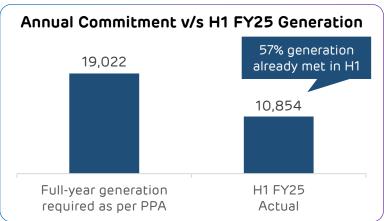


Steady growth in generation with increasing proportion of value accretive Merchant Power



Energy generation for PPA based operational capacity – commitment v/s actual performance





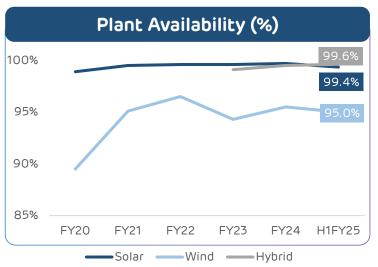
Consistently delivering generation that is significantly higher than PPA commitment

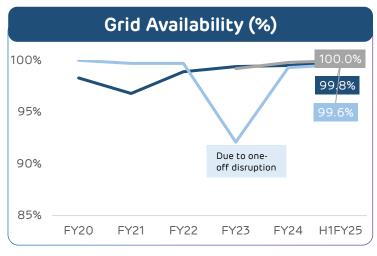
Operational Performance Metrics

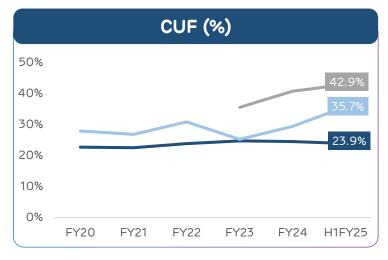




- Real time monitoring of operating assets across 12 states through Energy Network Operations Center at Ahmedabad
- Granular performance insights
- Predictive Maintenance optimizing Mean time between failure (MTBF)
- Suggests corrective actions in real time reducing Mean time to repair (MTTR)
- Industrial cloud partnership with Google for ML & AI capabilities







Delivering consistent strong operational performance through tech driven O&M

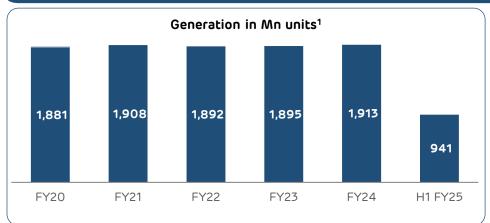
Annexure

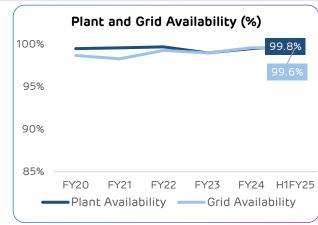
RG1 & RG2: Operational Update - H1 FY25

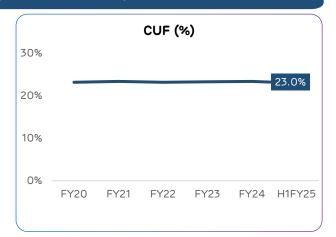
930 MW RG1 Portfolio Performance



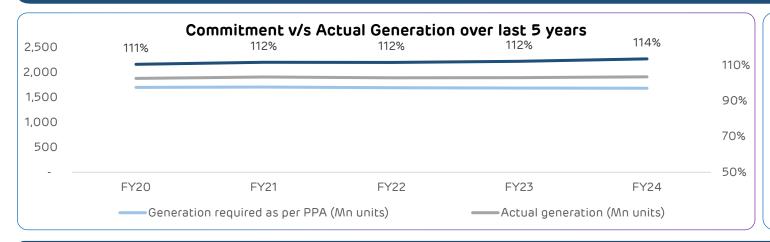
Consistent and predictable sale of energy backed by high plant and grid availability

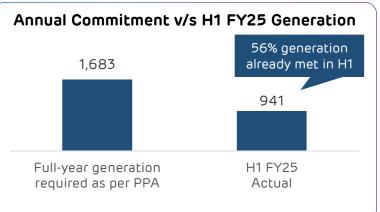






Energy generation for PPA based operational capacity – commitment v/s actual performance



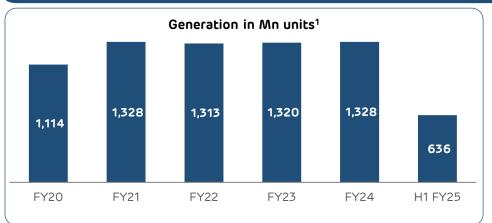


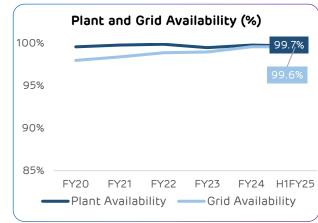
Consistently delivering generation that is significantly higher than PPA commitment

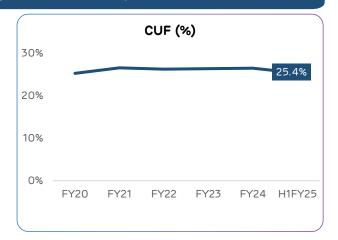
570 MW RG2 Portfolio Performance



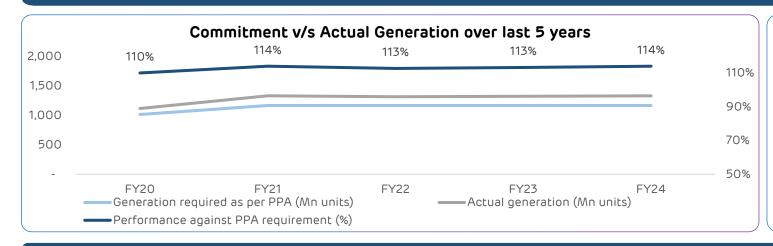
Consistent and predictable sale of energy backed by high plant and grid availability

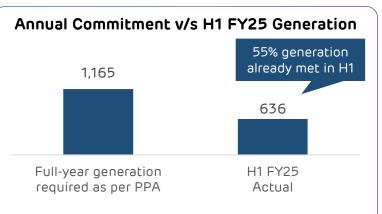






Energy generation for PPA based operational capacity – commitment v/s actual performance





Consistently delivering generation that is significantly higher than PPA commitment

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Thank You